

Creating New Value Medium-term Management Plan

"100 Weeks of Innovation and Speed"

# Financial Results for FY 2003 ended March 31, 2004

### June 3, 2004 THE CHIBA BANK, LTD.



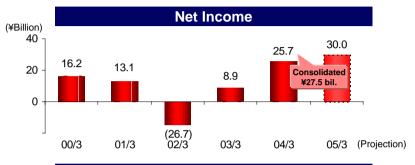
### **Foreword**

Net Income for FY2003 hit a record ¥25.7billion, as the disposal of non-performing loans turned the corner and losses on write-offs of investment securities fell sharply.

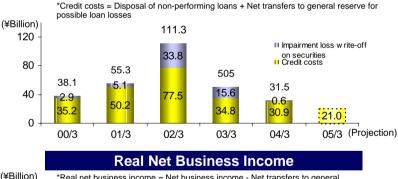
Tier I capital ratio (consol.) reached 7.1%, an increase of 0.5% year on year, leading to a further improvement in our financial condition.

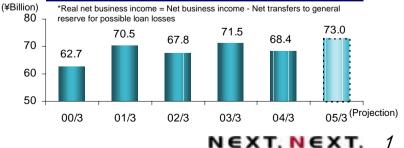
Although the enhancement of commercial business such as housing loans and investment trust sales, as well as cutting expenses, was successful, Real Net Business Income decreased 4.3%, to ¥68.4billion, reflecting the slow recovery in corporate business, which is an issue we must address in the next fiscal year.

In an era of continuous change, quick and appropriate responses to customers' needs are the key to success. Today, we would like to outline how we are restructuring our profitability in a limited time frame of 100 weeks, via the medium-term management plan, "100 Weeks of Innovation and Speed".



#### **Credit Costs & Write-offs of Securities**







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#### Creating New Value Medium-term Management Plan "100 Weeks of Innovation and Speed"

# Summary of Financial Results FY2003 ended March 31, 2004

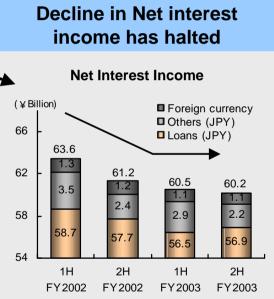




# Summary of Financial Results (1) (P/L)

Ordinary profit & Net income increased greatly thanks to the decrease in credit costs & write-offs of impairment losses on investment securities, while Real net business income decreased from the previous year end.

<¥Billion>	2003/3	2004/3	
	(b)	(a)	(a)-(b)
Gross business profit	147.2	142.5	(4.6)
Net interest income	124.9	120.8	(4.0)
Fees and commissions	15.1	16.8	1.7
Expenses	75.6	74.1	(1.5)
Personnel expenses	38.8	37.1	(1.6)
Non-personnel expenses	33.0	33.2	0.1
Real net business income	71.5	68.4	(3.1)
Core net business income	68.3	67.2	(1.1)
Net transfer to general reserve for possible loan losses	(6.3)	(0.0)	6.2
Net business income	77.8	68.4	(9.3)
Net non-recurrent income and losses	(59.2)	(28.1)	31.0
Disposal of non-performing loans	41.1	31.0	(10.1)
Gains (Losses) related to stocks	(13.8)	1.4	15.2
Retirement benefit expenses	4.9	2.0	(2.9)
Ordinary Profit	18.6	40.3	21.6
Net income	8.9	25.7	16.8





# Summary of Financial Results (2) (B/S)

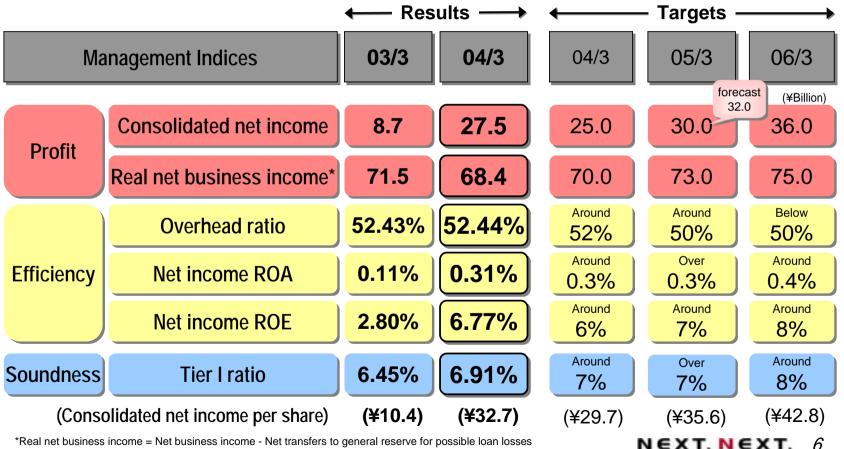
Loans to Small & Medium-sized companies increased. Deposits have also grown, mainly personal deposits.

<¥Billion>	2003/3	2004/3			L	oans to Sma	ull & Me	dium-s	ized
	(b)	(a)	(a)-(b)		companies increased				
Assets	8,012.0	8,217.8	205.7				Loans>	Partial dir	rect write-offs
Call Loans	190.0	172.6	(17.3)		(¥ Billior		rtial direct write	(04.0)	→ 5,678.1
Loans	5,606.4	5,678.1	71.7	-	6,000	5,682.1 5,606.4	5,768.5 5 18.9	,772.7 16.0 Oversea	as
Securities	1,346.4	1,458.7	112.2		5,500	634.9 613.8	688.5	528.7 Public s	sectors
Deferred tax assets	116.6	73.3	(43.3)		5,000	613.8			
Liability	7,691.8	7,837.4	145.5			724.5 705.5	707.6	702.7 Major & compar	Midsize nies
Deposits	7,174.9	7,266.4	91.5		4,500	>			
Negotiable certificates of deposit	75.1	99.4	24.3	$\setminus$	4,000	4,301.9 (4,269.3)	4,353.3 4	,425.1 Small &	Medium-sized
Stockholders' equity	320.1	380.3	60.2	$  \rangle$	3,500		+3.6%		
Capital stock	121.0	121.0	-		3,300	2002/9 2003/3	2003/9 2	004/3	
Capital surplus	98.1	98.1	0.0		< D	omestic deposits >	2003/3 (b)	2004/3 (a)	(a)-(b)
Retained earnings	97.4	119.1	21.6			onal deposits	5,395.3	5,511.3	115.9
Net unrealized gains on other securities	(9.3)	29.3	38.7			orate deposits	1,157.6 503.1	1,180.1 485.5	22.4 (17.5)
						Total	7,056.2	7,177.0	120.8



# Target Indicators in the Management Plan

Chiba Bank met all the management target indices for FY2003, except for Real net business income.



\*Real net business income = Net business income - Net transfers to general reserve for possible loan losses Non-consolidated base (except for Consolidated net income)



### Earnings Projections for FY 2004

Ordinary Profit= #50 billion, Net Income= #30 billion								
<¥Billion>	2003/3	<b>2004/3</b> (Results) (a)	<b>2005/3</b> (Projection) (b)	(a)-(b)				
Gross business profit	147.2	142.5	147.0	4.5				
Net interest income	124.9	120.8	122.5	1.7				
Fees and commissions	15.1	16.8	18.5	1.7				
Expenses	75.6	74.1	74.0	(0.1)				
Personnel expenses	38.8	37.1	36.2	(0.8)				
Non-personnel expenses	33.0	33.2	33.6	0.3				
Real net business income	71.5	68.4	73.0	4.6				
Core net business income	68.3	67.2	71.0	3.8				
Net transfer to (from) general reserve for possible loan losses (A)	(6.3)	(0.0)	0.0	0.0				
Net business income	77.8	68.4	73.0	4.6				
Non-recurrent income and losses	(59.2)	(28.1)	(23.0)	5.1				
Disposal of non-performing loans (B)	41.1	31.0	21.0	(10.0)				
Gains (losses) related to stocks	(13.8)	1.4	0.0	(1.4)				
Retirement benefit expenses	4.9	2.0	0.9	(1.1)				
Ordinary Profit	18.6	40.3	50.0	9.7				
Net income	8.9	25.7	30.0	4.3				
Credit costs (A)+(B)	34.8	30.9	21.0	(9.9)				

Ordinary Profit- ¥50 billion Not income- ¥30 billion

\*Real net business income = Net business income - Net transfers to general reserve for possible loan losses

\*Core net business income = Real net business income – Profit/loss on bonds



### Creating New Value Medium-term Management Plan "100 Weeks of Innovation and Speed"

# Structural Reform of Intensification of Profitability





# Achieving Higher Profitability

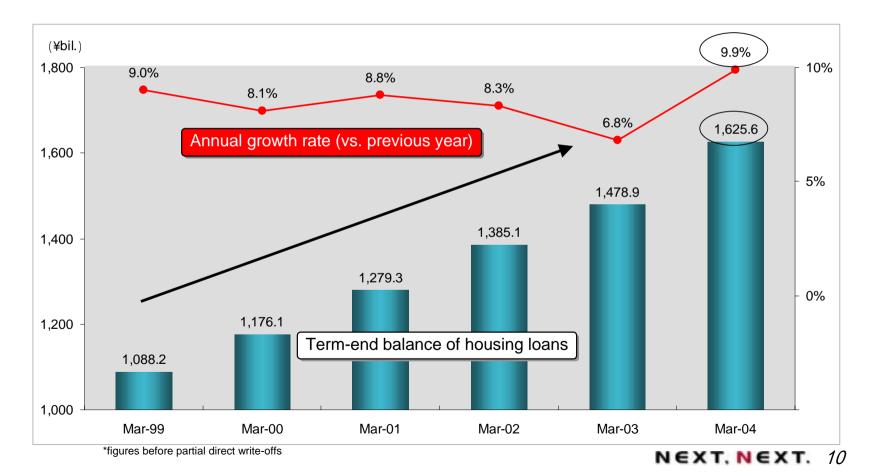
Principal Measures Undertaken in the Medium-term Management Plan "100 Weeks of Innovation and Speed"





### **Steady Increase in Housing Loans**

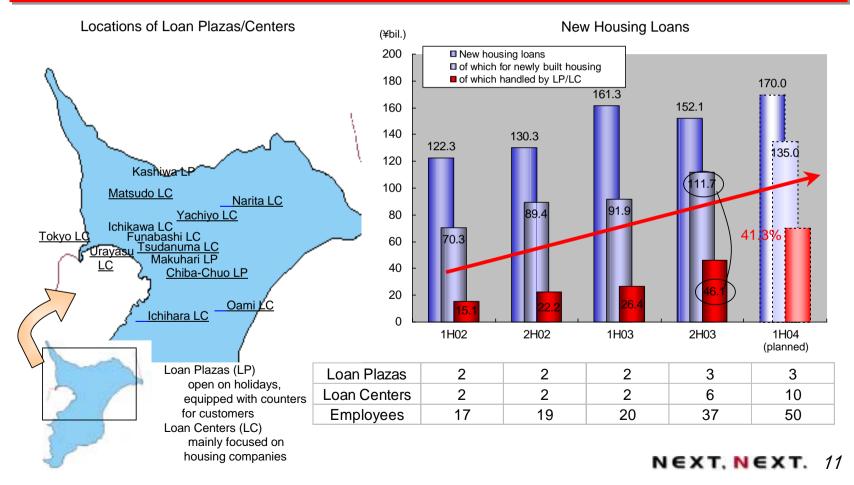
#### Highest increase in annual growth in past 6 years due to additional loan plazas/centers





### Pursuing Convenience via New Channels

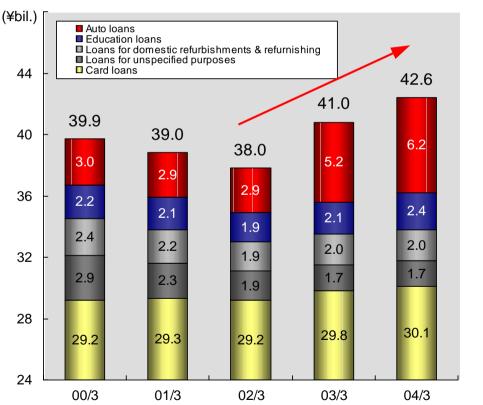
#### Increase in Loan Plazas/Centers contributed on expansion of housing loans

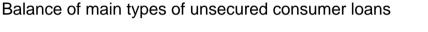


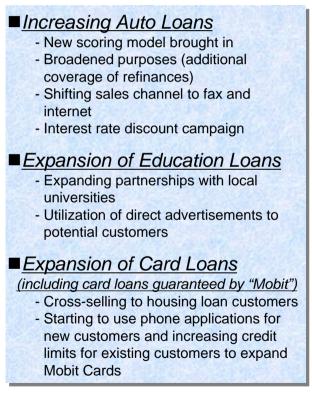


### **Enhancement of Unsecured Consumer Loans**

#### Highly-profitable unsecured consumer loans increasing





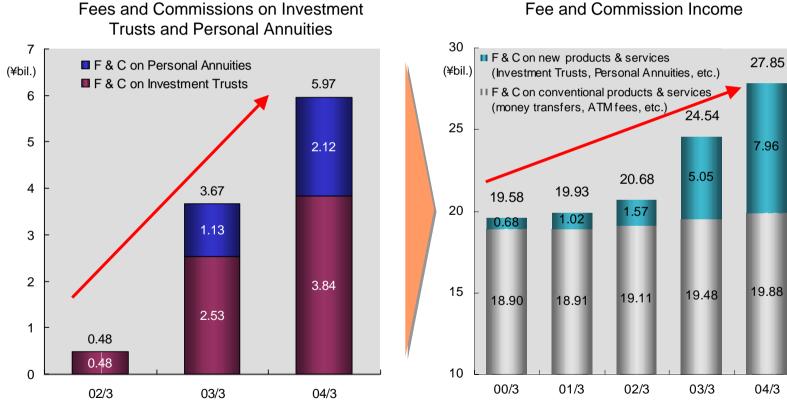


\*The amount of card loans shown is the total of 'Card Loan 10, 30, 50, 100, 200, Mobit Cards, JACCS Cards



### Steady Increase in Fee-based Business

#### Fees and commissions income driven by sales of Investment Trusts and Annuity Insurance



#### Fee and Commission Income



### New Style of Branch: "Consulting Plaza"

A multi-functional and futuristic consumer finance plaza. Integrating group functions and expanding contact points with customers

Name	Chibagin Consulti	ng Plaza	Loop Di	070	(concept)
Туре	Specialized branch for consulting business	personal customer	Loan Pl	aza (Chuo S	Securities) Credit Cards (Chibagin JCB
	Bank's group compar 2. Expand contact hours		Money Plan	Library	Foreign currency ATM
	line of business	customer segments	And all		
Features	1st Floor Investment Consulting Housing Loans	<ul> <li>✓ Salaried persons</li> <li>✓ Retired persons</li> </ul>		Entrance	Reception
	2nd Floor Property Management (Private Banking)	<ul> <li>✓ Company owners</li> <li>✓ Doctors, Lawyers &amp; Land Owners</li> </ul>			
Opening Hours	Weekdays: From 9:00 Weekends: From 10:0 (Excluding certain functions	0 to 17:00	(concept)		NEXT. NEXT. 14



NEXT. NEXT. 15

### **Further Enhancement of Financial Product Sales**

Strengthening Over-the-Counter Sales through customer satisfying product lines and improvement of sales skills

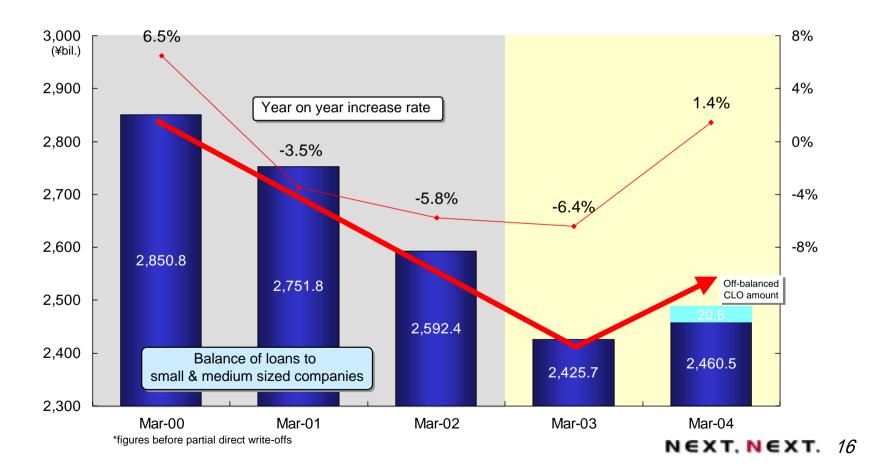
60.5% OTC sales ratio (by account) 55.1% 47.8% 44.1% OTC sales ratio (by amount) 39.7% 31.1% 130 123.8 (¥bil.) 120.0 120 102.9 100 Amount of Investment Trusts Sold 80 60 40 54.8 Of which OTC sales 47.8 31.6 20 2H03 1H04 2H02 1H03

Sales of Investment Trusts and Personal Annuities



### Increase in Loans to SMEs

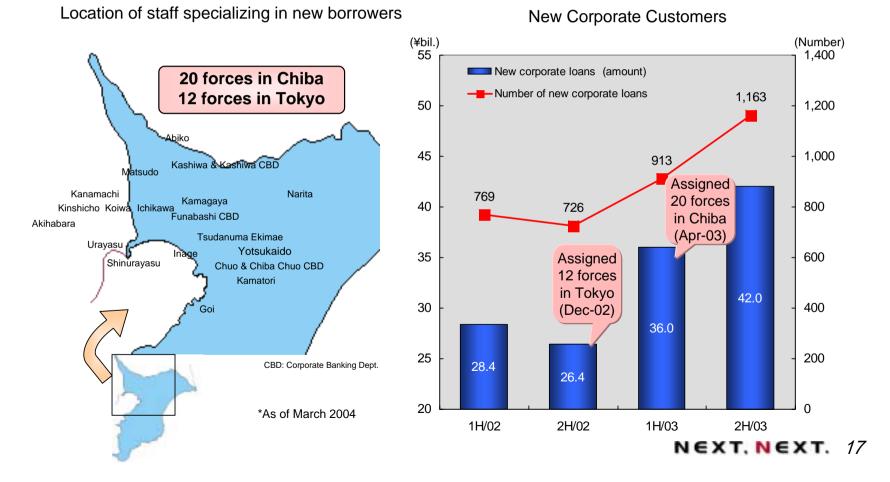
Loans to SMEs have turned upward due to increased channels and new products





### Assigning Specialized Staff to Key Areas

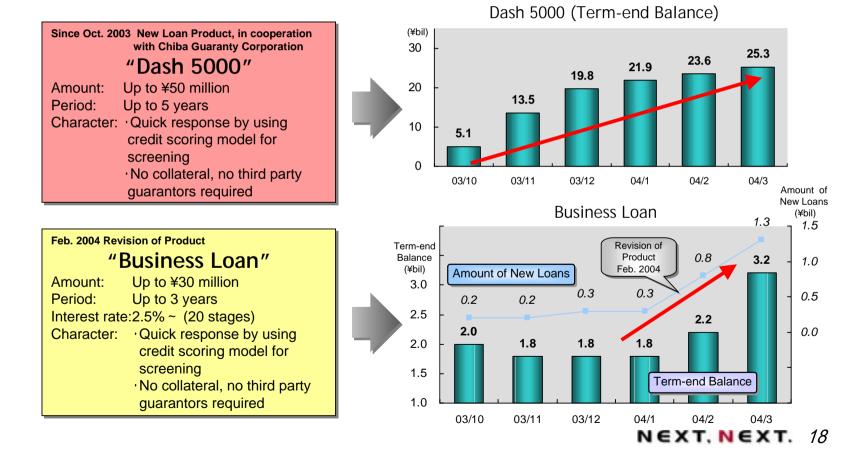
#### Strengthened development of new customer business, by assigning skilled staff





### Speedy Responses to Customer Needs

Quickly responding to customers' financial needs by implementing scoring method for credit screening





### Chiba CLO

#### Chiba Bank contributed greatly to the success of "Chiba CLO" as Arranger

#### **Strong Points**

#### Scheme Planning Skills

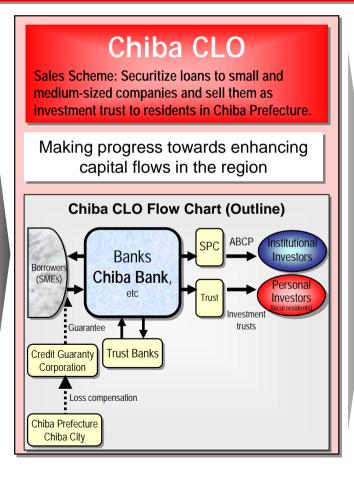
- Close cooperation with local governments & local financial institutions.
- Use of skills & know-how accumulated in the overseas & treasury sections, and in the domestic sales section.

#### **Origination Power**

 Meeting the financial needs of small and medium-sized companies through new financing structure

#### Investment Trust Sales Skills

 Wide individual customer base to sell investment trusts.



### Remarks

First regional financial institution to arrange a CLO single-handedly. CLOs were sold to personal investors as an Investment Trust

#### Results

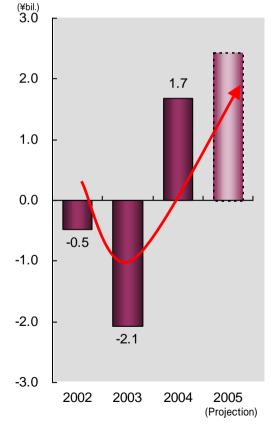
CLO Loans: Chiba Bank: 750 cases/ ¥20.6 billion (Total: ¥22.4 billion) Investment Trust Sales: Chiba Bank: ¥4.4 billion (Total: ¥4.5 billion)



# **Providing Integrated Financial Services**

Make continuous expansion in consolidated net income by materializing 'One-stop Financial Services'

#### Net income of Consolidated Subsidiaries



Principal Consolidated Subsidiaries and their Characteristics

Business	Company	Characteristics	Future Plans
Securities	Chuo Securities	11 Branches in Chiba Pref. Top class share of stock transactions in Chiba Pref. Holds 45,000 active accounts.	Considering strengthening its cooperation with Chiba Bank as securities agency business is to be deregulated.
Credit Card	Chibagin JCB Card	The largest JCB Franchisee among franchisees owned by regional banks. Card holders: approx. 300,000 Associated outlets: approx. 14,000	Reinforce credit card business, as credit cards are at the core retail business, foreseeing the potentiality of Chiba Bank
	Chibagin DC Card	Card holders: approx: 170,000 Associated outlets: 25,000	issuing credit cards.
Leasing	Chibagin Leasing	The largest leasing company in Chiba Pref. with ¥45 billion year end contract amount balance. Reinforce leasing business to enlarge profit.	Expand transactions and reinforce corresponding customer leasing needs by strengthening cooperation with Chiba Bank.
System Development	Chibagin Computer Service	Aggressively seeking customers outside the Group such as local governments and local companies, which has brought the ratio of customers excluding Chiba Bank to 85%.	Enhance profitability by strengthening relationships with local governments which comprise 50% of its sales.





### Creating New Value Medium-term Management Plan "100 Weeks of Innovation and Speed" Building Up a Robust Balance Sheet

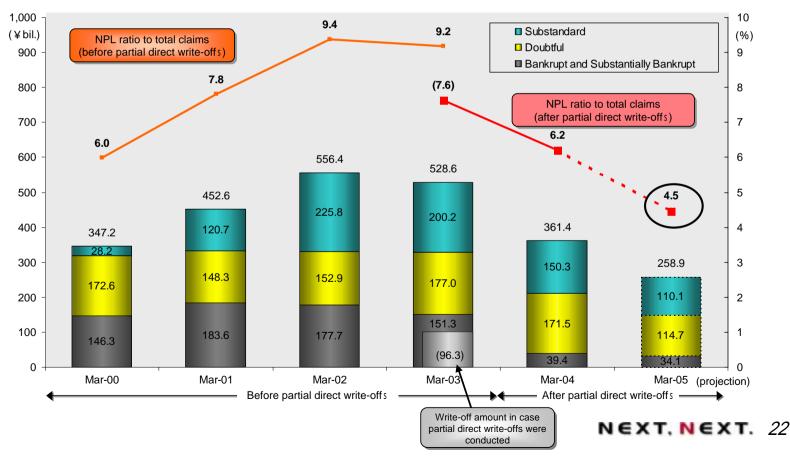




### NPLs at end of Fiscal Year 2004

#### NPL ratio projected to reach mid 4% level at end of FY 2004

Balance & Proportion of Disclosed Claims under the Financial Reconstruction Law

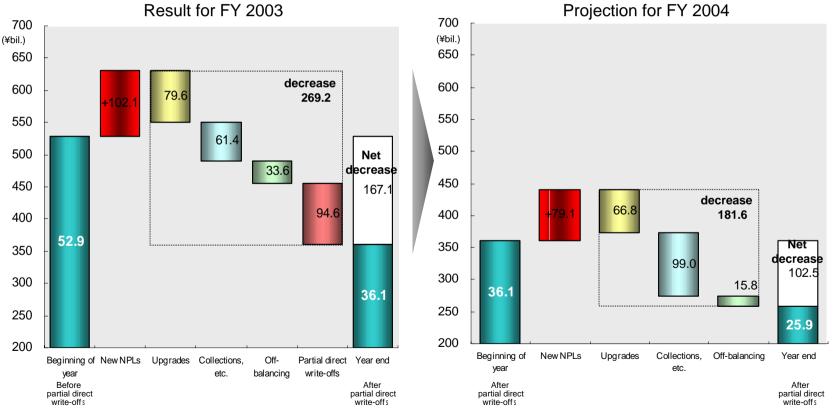




# Aggressively Reducing NPLs

Reducing NPLs by ¥100 bil. through borrower upgrades and off-balance sheet activities

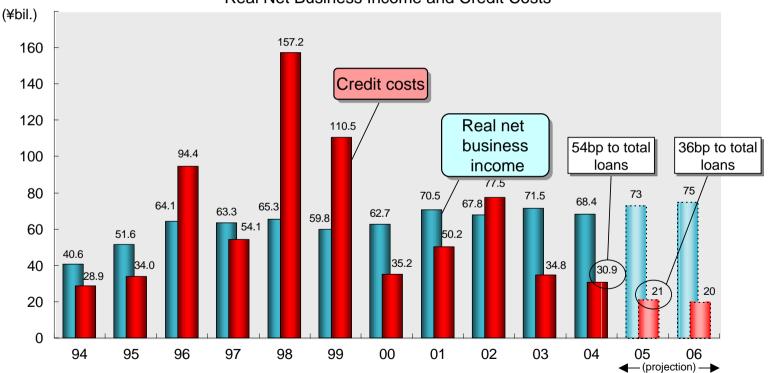
Decreasing NPLs based on Financial Reconstruction Law ; results and projections





### Credit Costs less than Real Net Business Income

Credit costs are within Real Net Business Income, and decreasing



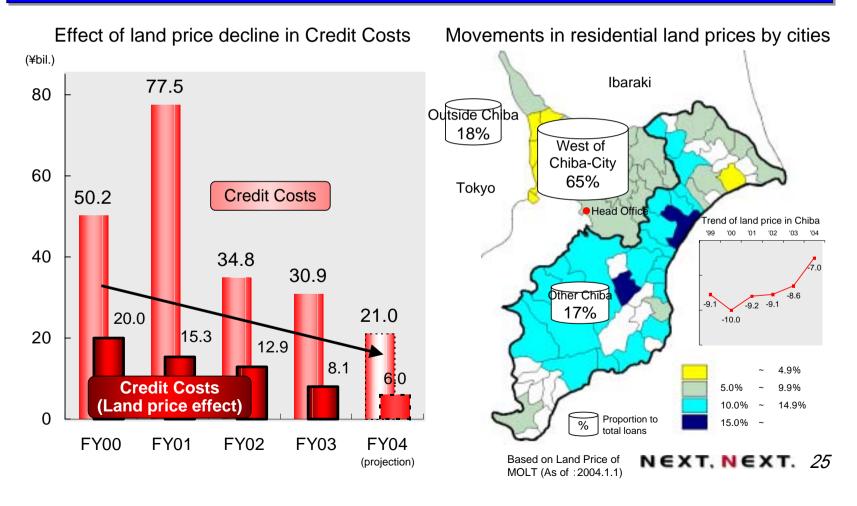
#### Real Net Business Income and Credit Costs

Credit costs = Disposal of non-performing loans + Net transfers to general reserve for possible loan losses Real Net Business Income = Net business income - Net transfers to general reserve for possible loan losses



## Effect of Land Price Decline Has Lessened

Effect of land price decline in Credit Costs has lessened as rate of land price decline improves





# Effect of Interest Rate Rise

#### Negative effect of interest rate rise on profits is limited

### Carefully consider Interest rate risks on Bond Investments

Weighted average life of Yen denominated securities: 2.9 years

#### Promote housing loans with shorter interest rate maturity

90 percent of new housing loans are fixed rate for the first 3 years. 90 percent of housing loans have interest rate maturity less than 3 years.

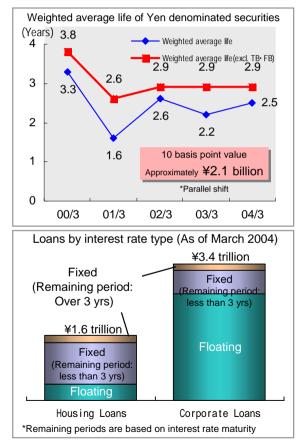
Build corporate loan portfolio with high sensitivity to market rate changes

90 percent of corporate loans have interest rate maturity less than 3 years.

# Organize management system to monitor interest rate risks

Appropriate daily monitoring

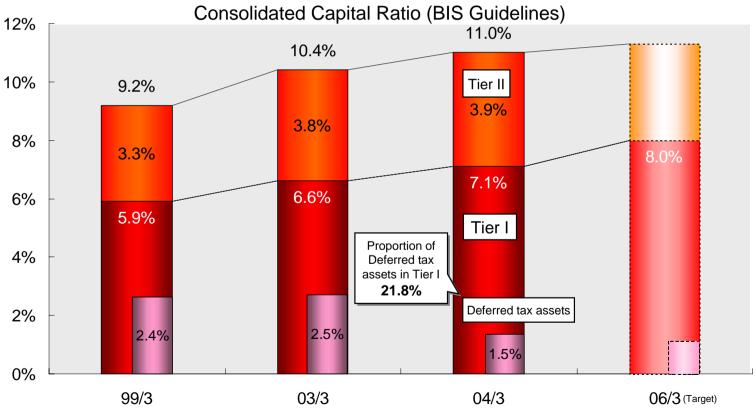
ALM Committee held monthly, with the President as chairman, to review positions and current market trends and agree appropriate policy.





### Maintain & Improve Sound Financial Conditions

Capital Ratio & Tier I Ratio steadily improving by accumulating profits





### Creating New Value Medium-term Management Plan "100 Weeks of Innovation and Speed"

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#### Creating New Value Medium-term Management Plan "100 Weeks of Innovation and Speed"

# Strengthening Corporate Governance





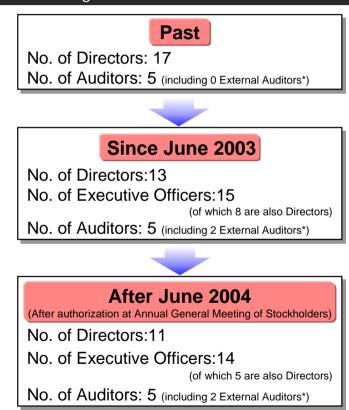
# Strengthening Corporate Governance

#### Enhance Corporate Vitality by Reforming the Management Structure

### Adoption of the Executive Officer System

(From April 2003)

- Separate responsibility for business execution from management responsibility.
- In major business areas, executive officers are appointed as general manager to assure the flexibility of operations suitable for the respective area and to strengthen business authority.
- Executive officers are responsible for all branch offices and certain headquarters business units such as Sales Promotion Unit and Credit Screening and Management Unit.
- Establishment of a "Board of Designated Directors" and "Board of Directors and Executive Officers" (From April 2003)
  - Separate responsibility for business execution from management responsibility.
  - > Activate management meetings.



\*External Auditors are based on the revised Commercial Code as of May 2002.

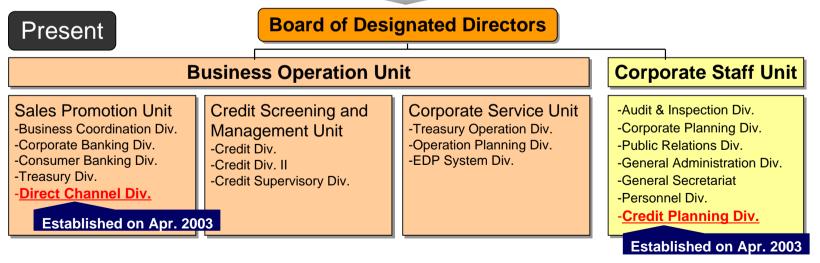




# Revision of the Headquarters Organization

Prompter Decision-making and Establishing Clear Accountability for Execution and Results

Past Board of Managing Directors							
Business Coordination Div.	Credit Div.	Treasury Operation Div.	Audit & Inspection Div.	Corporate Planning Div.			
Corporate Baking Div.	Credit Div. II	Operation Planning Div.	General Administration Div.	Public Relations Div.			
Consumer Banking Div.	Credit Supervisory Div.	EDP System Div. Personnel Div. General Secretaria					
Treasury Div.		IPS Div.					







### **Revision of the Personnel System**

#### Structure to Make the Most of the Bank's Human Resources

< Effective from April 2003 >

### A more merit-oriented approach stressing responsibilities and achievements

- Salaries have been changed to be based on the responsibilities and contribution of each employee instead of seniority or age.
- The annual salary increase for managerial posts is being abolished and annual salary increases for nonmanagerial posts are being limited.

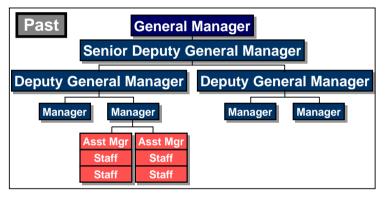
#### A flatter organization (Reduction in positions & titles)

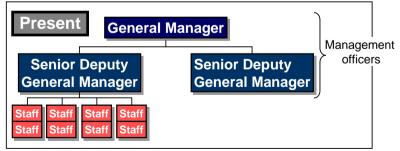
- > A flatter organization speeds up decision-making.
- This allows a more flexible and timely approach towards the positioning of staff without taking into account seniority or age.

#### Fostering bank staff with specialized skills

- Build a training system to enable recruits to perform their duties independently and competently at an early stage.
- Receive applications for training in/outside Chiba Bank, so that the Bank can foster staff with specialized skills and create a culture & atmosphere for study & learning.

A Flatter Organization (at branch offices)





 $N \in X T$ ,  $N \in X T$ . Appendix 5



# Contribution to the Region (CSR)

#### Corporate Social Responsibility: Contribution to the Region as a Regional Financial Institution

### Contribution to the Regional Economy

- > Enhance Support for Establishing Business and Enterprises
  - Strengthen credit screening classified by industry. Allocate staff to support venture business companies (Dec. 2003) • Provide support for venture business (Dec. 2003: Venture business started at Chiba University)
- Enhance Customer Consultation & Support for Management Problems
- Take Positive Actions for Early Business Revival
  - ·SME Revival Fund "Revival Scheme of Regional Companies" (Feb. 2004), etc.

### Environmental Activities & Corporate Social Responsibility

- > Tree-planting in forests and parks in Chiba Pref. (Mar. 2003 & Oct. 2003)
- > Tree-planting & flower campaigns (around offices and on counters) (continued since Apr. 2003)
- > Voluntary clean-up campaign (Clean-up walk at Kujukuri beach in June 2003)
- > Donation to "Chiba Prefecture Environment Foundation" (Mar. 2003)
- > Efforts to reduce printed documents, digitalize documents and use recycled papers
- > Use of "Eco-cars" and efforts to save energy in the Head Office building, etc.





### **Relationship Banking**

#### Progress in "Action Program concerning enhancement of Relationship Baking Functions"

### Making progress as scheduled

Chiba Bank has been making constant progress, as scheduled, towards being the most trusted financial institution regarding 'Relationship Banking' by the end of FY 2004, during the 'intensive improvement period'.

### ➤All measures are being initiated

Chiba Bank has initiated action on every item in its programs 'Measures to revitalize SMEs financing' and 'Measures to ensure soundness and improve profitability', and has been making steady progress as planned. The Bank will take additional measures when necessary. There have been no significant changes to plans or schedules.

### Holding regular meetings to monitor progress & promote action

To keep careful attention on progress and improve results, Chiba Bank's 'Committee to Promote Action for Relationship Banking' has met regularly (4 times in total). The Bank has been trying to achieve its aims through the slogan 'Know our customers better and let them know us better'.

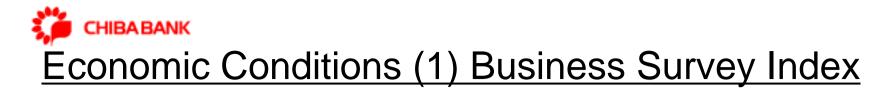




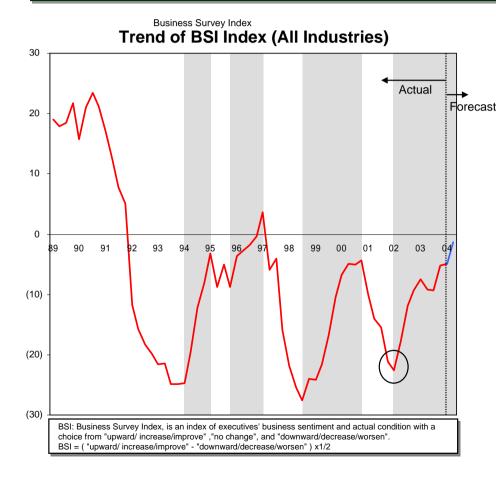
### Creating New Value Medium-term Management Plan "100 Weeks of Innovation and Speed"

# Regional Economy





### Executives in Chiba Pref. Feeling Recovery in their Businesses



### Trend of BSI Index (By Industry)

	20	03	20	04
		Actual		Forecast
	JulSep.	OctDec.	JanMar.	Apr
Food	(17.6)	1 (8.8)	7 (6.8)	<b>A</b> 3.9
Petrochemical	7.2	3.2	1 11.6	8.0
Plastics	0.0	0.0	7 5.0	0.0
Glass	0.0	(20.0)	(30.8)	1 (21.4)
Steel, Non-ferrous metals	(12.5)	7 8.3	4.2	(8.4)
Metals	(7.4)	1 11.1	10.4	3.5
Machinery	(10.5)	(15.8)	1 5.6	1 11.1
Electrical machinery	(3.9)	1 4.6	1 18.2	13.7
Transportation machines	(14.3)	1 0.0	(28.1)	1 (9.4)
Other manufacturing	(2.7)	1 (2.6)	(7.9)	1 (2.7)
Construction	(11.6)	1 (10.0)	1 (8.8)	1 3.0
Transportation	(15.0)	(20.0)	1 (5.0)	1 5.0
Wholesaling	(13.5)	(20.4)	1 (11.7)	1 4.6
Retailing	(15.0)	1 (8.3)	1 (6.7)	(11.7)
Hotels	(20.0)	1 3.9	(14.8)	(20.6)
Services	(7.0)	1 (4.5)	(8.7)	1 (4.3)
Totals	(9.3)	(5.2)	(4.9)	(1.3)

Source: Chiba Economy Center "BSI survey in Chiba (Jan. to Mar. 2004)" \* Surveyees: Enterprises with a head office and/or an office in Chiba As at: Aor. 2004

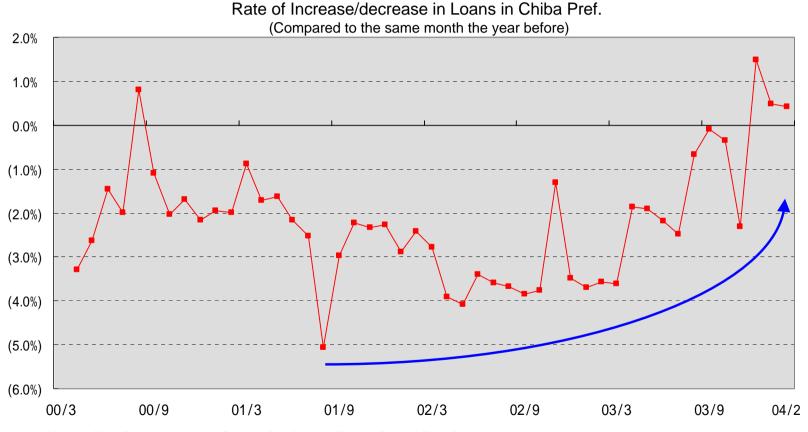
Answers: 779 enterprises surveyed, 350 effective answers





# Economic Conditions (2) Loans

Loans in Chiba Prefecture have begun to increase compared to the same month a year earlier



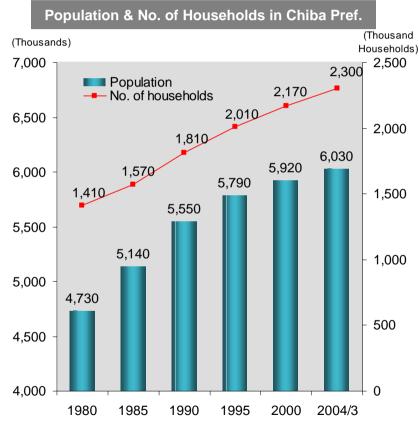
Made by Chiba Bank with data from Statistics Div., Policy & Planning Dept. of Chiba Pref. \*Term-end balance of total loans from banks, credit associations (Shinkin & Shinyo kumiai), JA Bank.

NEXT, NEXT. Appendix

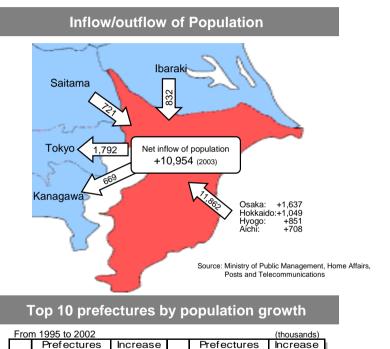


# Economic Conditions (3) Population Increase

### Population & No. of households are continuously increasing in Chiba Pref.







Hyogo

Fukuoka

Shiga

Okinaw a

Shizuoka

Tokyo

Kanagaw a

Aichi

Saitama

Chiba

1 2

3

4

5

445 6

379 7

255 8

242

196 10

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9

Appendix NEXT. NEXT.

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110

72

66

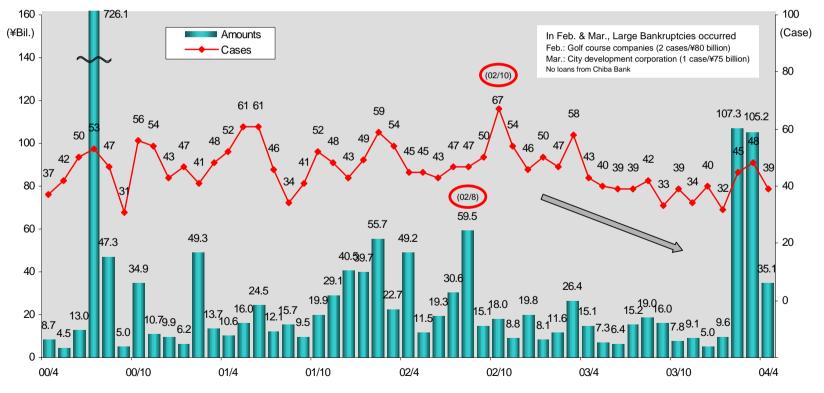
48

1,865



## Economic Conditions (4) Corporate Bankruptcies

### Number of cases of default and amounts are trending downwards in Chiba Pref.



### Default cases/amounts in Chiba Pref.

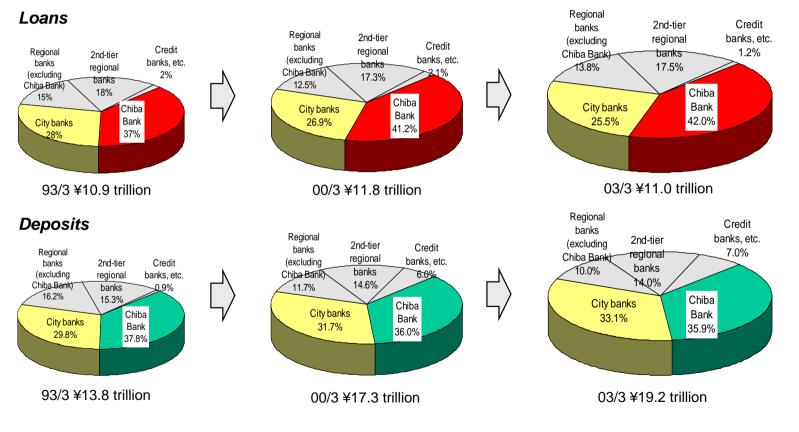
Source: Made by Chiba Bank with data from Shoko Research

Appendix NEXT. NEXT. 12



## Business Share of Banks Operating within Chiba

### Chiba Bank's Share of Loans Rising Steadily



Source: Made by Chiba Bank with data from Monthly KINYU JOURNAL

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# Economic Indicators for Chiba Prefecture (1)

#### Economic Indicators for Chiba Prefecture

	Population	Industi	rial Production	n Index	Electric Powe	er consumption	Consumer	New Car	Building Cons	truction Starts
	Total	Production	Shipment	Producers' Inventory Ratio	Total	Large users	Price Index	Registrations	Floor Area	New Housing
	As of Oct. 1		2000 = 100	0	Millior	n KWh	2000 = 100	(Total)	(Thousand m <sup>2</sup> )	Starts
1993	5,748,919	94.0	91.5	122.1	29,362	11,062	99.3	225,454		84,326
1994	5,789,275	96.6	96.7	103.6		1	99.9	223,369	10,916	87,278
1995	5,797,782	100.0	100.0	100.0	32,664	12,073	100.0	233,604	9,636	71,729
1996	5,826,019	104.8	106.0	99.2	33,081	11,986	98.9	242,480	10,426	73,805
1997	5,855,963	110.0	112.6	93.8	33,929	11,338	100.5	232,780	9,985	66,649
1998	5,888,880	97.7	97.6	110.8	34,099	11,591	101.1	195,718	9,211	61,187
1999	5,919,031	96.4	97.2	100.5	34,492	11,355	100.6	149,093	8,527	58,257
2000	*5,926,349	100.0	100.0	100.0	35,240	11,588	100.0	151,837	8,668	59,652
2001	5,963,514	94.9	96.5	114.1	35,345	11,532	99.1	146,967	8,594	58,456
2002	6,001,020	93.6	95.0	106.2	35,559	11,409	98.1	150,818	8,148	57,669
2003	6,028,315	92.9	93.3	104.4	35,820	11,920	97.5	145,103	7,582	52,934
2002/02	6 000 704	04.5	02.0	100.4	2 004	1 000	07.5	20.201	405	0 707
2003/03 2003/04	6,002,704 5,999,461	94.5 91.8	92.0 91.2	102.4 104.4	2,994 2,942	1	97.5 97.7	20,301 9,389	485 630	3,737 4,738
2003/04 2003/05	6,015,106		91.2	-	2,942	1	97.7 98.0	9,309	510	4,730
2003/05	6,017,865	8	93.9 94.5	8	2,005		98.0 97.6	,	566	,
2003/08	6,020,313	8	94.5 93.6	1		1	97.6 97.4	12,369 13,245		4,421 4,529
2003/07	6,020,313	92.0	93.0	3	3,119	1			643	4,323
2003/09	6,025,698		91.2	103.4		1		12,918	619	4,496
2003/10	6,028,315	8	94.4	107.0	2,869	8	97.6		817	5,673
2003/11	6,030,959	8	94.6	8	2,803	1		-	690	4,846
2003/12	6,033,003		91.9	3				10,000	725	4,446
2004/01	6,033,266		96.2	100.0	3,249		97.2	10,314	545	4,538
2004/02	6,032,934	94.8	95.6	1	3,123	1	97.0	,	494	4,122
2004/03	6,032,503		-	-	2,985	1		19,423	726	4,822
2004/04	6,028,649			-	_,500	-	-	8,997	-	-
Source	Statistics Div.		nning Dept. of	Chiba Pref.	,	ctric Power Chiba Branch	Statistics Div., Policy & Planning Dept. of Chiba	Chiba Toyota Motor Corporation	Ministry of Land, Transport/Building Cor	
*Sourco: Populat	tion Census FY 200	0			Company, C		Pref.			Ann

\*Source: Population Census FY 2000

For further information, please visit the web-site of Chibagin Research Institute (http://www.crinet.co.jp)





# Economic Indicators for Chiba Prefecture (2)

#### Economic Indicators for Chiba Prefecture

	Trade Custon		Business B	ankruptcies		Lahan Manlaat		Regular Empl	oyment Index	Real Wage Index	
	(Chiba Port & K	Kisarazu Port)	(Companies he Chiba w ith total of			Labor Market		(No. of employe	es: 30 or more)	(No. of employe	es: 30 or more)
	Export	Import	No. of	Total Debt	Effective	Effective job	Effective	All industries	Manufacturing	All industries	Manufacturing
	(¥mi	llion)	companies	(¥million)	labor supply	openings	opening rate		2000	= 100	
1993	622,112	1,553,547	399	116,163	57,633	38,024	0.67	100.6	100.5	108.3	107.1
1994	568,268	1,546,548	396	82,841	67,262	33,842	0.50	100.3	97.5	107.3	110.2
1995	610,724	1,687,993	518	135,077	72,018	34,526	0.48	100.0	100.0	100.0	100.0
1996	685,129	2,096,700	428	174,619	74,856	41,034	0.55	110.1	128.4	99.4	94.9
1997	884,134	2,220,297	495	142,376	77,654	42,511	0.55	108.6	123.4	102.8	92.7
1998	1,059,085	1,680,481	638	322,846	90,871	38,912	0.43		117.4	103.5	95.1
1999	920,266	1,649,288	453	145,319	98,679	37,207	0.38	98.2	104.1	101.6	95.7
2000	901,210	2,121,206	560	889,791	97,444	46,475	0.48	100.0	100.0	100.0	100.0
2001	874,106	2,157,092	574	247,651	97,106		0.54	101.1	100.2	99.2	100.1
2002	1,125,808	2,163,284	606	350,456	104,905		0.47	100.2	97.1	102.9	100.4
2003	987,012	2,505,248	504	147,524	98,389	54,313	0.55	104.8	100.8	100.7	102.8
2003/03	94,665	R223,331	58	26,417	97,983	54,139	0.53	102.5	101.0	87.2	81.6
2003/04	82,975	R206,115	43	15,195	107,369	54,836	0.54	104.2	102.3	82.3	83.6
2003/05	85,373	R202,863	40	7,341	107,387	52,345	0.54	104.2	102.2	82.5	87.3
2003/06	78,236	R189,757	39	6,481	105,111	51,717	0.54	105.0	102.7	147.7	153.3
2003/07	84,047	R228,499	39	15,237	104,106	53,398	0.54	106.0	101.9	114.8	117.0
2003/08	72,634	R190,459	42	19,003	98,458	53,252	0.55	105.7	101.4	82.4	82.8
2003/09	98,571	R205,111	33	16,037	98,054	56,824	0.57	105.6	100.3	82.1	82.1
2003/10	75,942	R200,297	39	7,806	98,672	59,598	0.59	106.3	99.9	82.4	83.2
2003/11	69,970	R202,618	34	9,197	91,468	57,030	0.59	106.3	99.5	87.7	91.6
2003/12	78,580	R237,709	40	5,046	84,048	55,166	0.62	107.5	99.5	187.5	198.2
2004/01	106,271	P227,641	32	9,674	84,836	57,334	0.63	106.9	97.4	84.9	92.6
2004/02	82,695	P188,265	45	107,324	85,974	58,856	0.63	107.1	96.4	81.2	84.2
2004/03	102,679	P234,237	48	105,266	91,029	61,214	0.64	-	-	-	-
2004/04		-	39	35,167	-		-	-	-	-	-
Source	Chiba Customs Branch Tokyo Shoko Research, Ltd., Chiba Branc				Chi	ba Labor Bur	eau	Statistics Div	., Policy & Pla	inning Dept. c	f Chiba Pref.

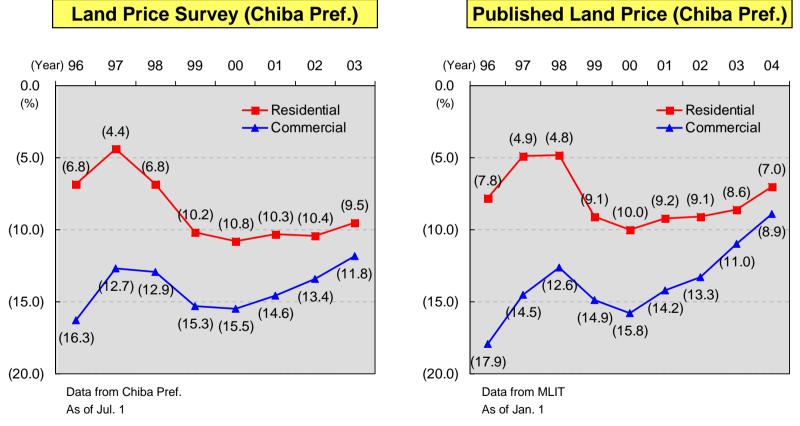
Note: Figures for Effective labor supply and Effective job openings are the average for each month.

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# Land Price Trends in Chiba Prefecture

### Land price trend has been steadily improving since 2000



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## Key Data for Chiba Prefecture

	Population	Liveable land area	Balance of Savings	Number of new housing starts	Prefectural Income
Chiba	6.00 million	<b>3,450km<sup>2</sup></b>	<b>¥30 trillion</b>	54,000	<b>¥18 trillion</b>
	(ranked 6th nationwide)	(ranked 6th nationwide)	(ranked 7th nationwide)	(ranked 6th nationwide)	(ranked 6th nationwide)
No. 1	Tokyo	Hokkaido	Tokyo	Tokyo	Tokyo
nationwide	12.22 million	26,753km²	¥102 trillion	175,000	¥51 trillion
No. 2	Osaka	Niigata	Osaka	Kanagawa	Osaka
nationwide	8.82 million	4,563km <sup>2</sup>	¥56 trillion	98,000	¥27 trillion
No. 3	Kanagawa	Fukushima	Kanagawa	Osaka	Kanagawa
nationwide	8.63 million	4,127km <sup>2</sup>	¥46 trillion	87,000	¥26 trillion

Sources:

Population: Ministry of Public Management, Home Affairs, Posts and Telecommunications, Statistic Bureau (As of Oct. 2002)

Balance of Savings: The Central Council for Financial Services Information (As of Mar. 2003)

Number of new housing starts: Ministry of Land, Infrastructure and Transport (FY 2002)

Prefectural Income: Economic and Social Research Institute, Cabinet Office (FY 2001)





Creating New Value Medium-term Management Plan "100 Weeks of Innovation and Speed"

# Management Indicators





## **Management Indicators**

(¥Bil.)

	99/3	99/9	00/3	00/9	01/3	01/9	02/3	02/9	03/3	03/9	04/3
Consolidated net income *1	(49.3)	11.1	18.3	7.6	13.1	5.9	(25.4)	9.1	8.7	11.7	27.5
Real net business income *2	59.8	29.7	62.7	32.5	70.5	34.5	67.8	36.8	71.5	33.5	68.4
ROA <sup>*3</sup>	(0.7%)	0.27%	0.21%	0.18%	0.16%	0.10%	(0.3%)	0.23%	0.11%	0.29%	0.31%
ROE <sup>*4</sup>	(17.3%)	6.53%	5.11%	4.19%	3.58%	2.39%	(8.1%)	5.61%	2.80%	6.74%	6.77%
Overhead ratio <sup>*5</sup>	58.79%	57.01%	55.62%	54.87%	53.48%	53.03%	53.80%	52.09%	52.43%	52.62%	52.44%
Capital ratio (BIS guidelines)	9.08%	9.48%	9.53%	10.22%	10.45%	10.18%	10.06%	10.39%	10.24%	10.52%	10.83%
Tier I ratio	5.78%	6.10%	6.24%	6.34%	6.99%	7.05%	6.35%	6.63%	6.45%	6.71%	6.91%

\*1 Above figures are non-consolidated except for Consolidated net income.

\*2 Real net business income = Net business income + Net transfer + Net transfer to general reserve for possible loan losses

\*3 ROA = Net income / Average total assets (excluding Average customers' liabilities for acceptances and guarantees)

\*4 ROE = Net income / Average Stockholders' equity

\*5 Overhead ratio = Expenses / (Net business income + Net transfer to general reserve for possible loan losses – Gains/losses on bonds + Expenses)

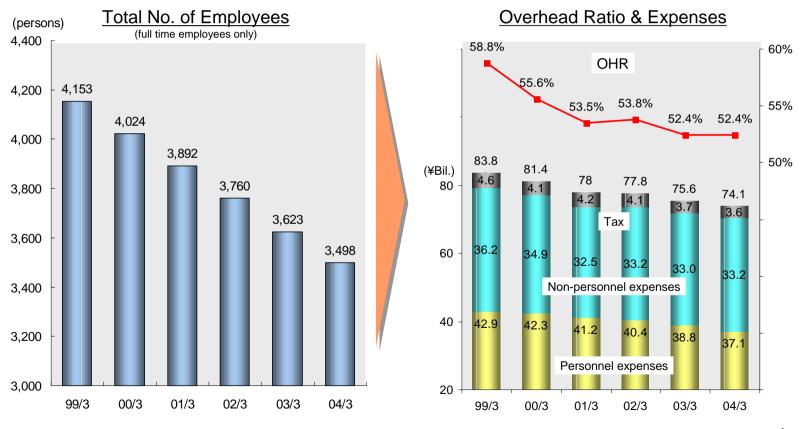




## **Management Efficiency**

### Efficient Operation with fewer employees

### Low Cost Operation

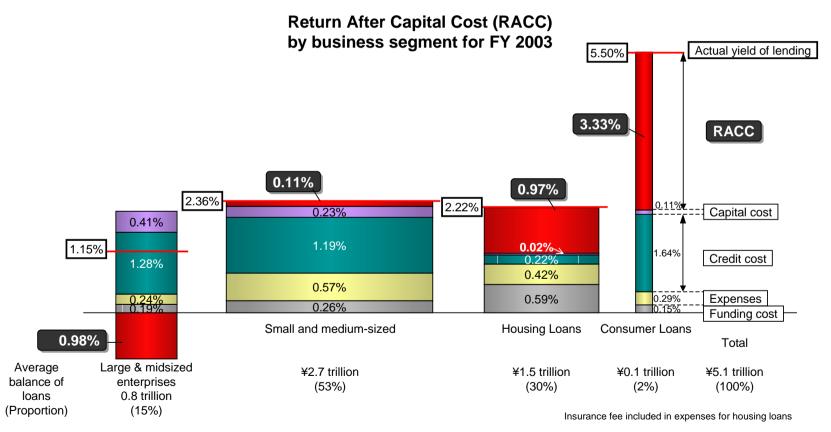


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# Enhance Profitability

Shift Management Resources into Consumer Business



RACC = <u>R</u>eturn <u>A</u>fter <u>C</u>apital <u>C</u>ost

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## **Interest Yields**

**Domestic Operations** 

	00/3	00/9	01/3	01/9	02/3	02/9	03/3	03/9	04/3
Average yield on interest earning assets	2.29%	2.11%	2.11%	1.95%	1.91%	1.79%	1.77%	1.70%	1.70%
Average yield on loans and bills discounted	2.45%	2.38%	2.40%	2.30%	2.24%	2.12%	2.09%	2.02%	2.01%
Average yield on loans and bills discounted (excluding loans to MOF)	-	-	2.41%	2.35%	2.31%	2.22%	2.19%	2.12%	2.11%
Average yield on securities	1.90%	1.31%	1.15%	0.89%	0.79%	0.88%	0.77%	0.66%	0.62%
Average yield on interest bearing liabilities	1.53%	1.37%	1.34%	1.20%	1.19%	1.06%	1.07%	1.01%	1.01%
Average yield on deposits and NCD	0.24%	0.18%	0.18%	0.11%	0.09%	0.04%	0.03%	0.02%	0.02%
Expense ratio	1.23%	1.15%	1.15%	1.09%	1.10%	1.01%	1.03%	0.99%	0.99%
Average interest rate spread	0.76%	0.74%	0.77%	0.75%	0.72%	0.73%	0.70%	0.69%	0.69%
Difference between average yield on loans and deposits	2.21%	2.20%	2.22%	2.19%	2.15%	2.08%	2.06%	2.00%	1.99%
Difference between average yield on loans and deposits (excluding loans to MOF)	-	-	2.23%	2.24%	2.22%	2.18%	2.16%	2.10%	2.09%

#### Contract Rate by Type of Borrowers

	00/3	00/9	01/3	01/9	02/3	02/9	03/3	03/9	04/3
Major companies	1.40%	1.50%	1.43%	1.28%	1.17%	1.13%	1.09%	1.04%	1.00%
Mid-sized companies	2.05%	2.01%	2.03%	1.92%	1.93%	1.85%	1.79%	1.72%	1.68%
Small and medium-sized companies	2.53%	2.57%	2.56%	2.49%	2.46%	2.43%	2.41%	2.35%	2.33%
Consumer loans	2.92%	2.85%	2.85%	2.75%	2.59%	2.56%	2.47%	2.37%	2.33%
Public sectors	2.47%	2.23%	2.22%	1.39%	1.25%	1.14%	1.13%	0.94%	0.98%



## Working Assets and Liabilities

Overall

(¥Bil.)

	(+5))												
		A	/erage baland	e	Interest yield								
		FY 02	FY 03	FY 04 (est.)	FY 02	FY 03	FY 04 (est.)						
Int	erest-bearing Assets	7,472.5	7,400.5	7,501.4	1.85%	1.77%	1.77%						
	Loans and bills discounted	5,760.5	5,734.6	5,791.7	2.09%	2.01%	2.00%						
	Securities	1,256.5	1,309.5	1,428.8	1.29%	1.15%	1.11%						
Int	erest-bearing Liabilities	7,503.6	7,570.3	7,797.6	0.18%	0.14%	0.13%						
	Deposits	7,171.2	7,222.5	7,428.6	0.07%	0.04%	0.03%						
	Borrowed money	129.1	130.6	112.5	2.07%	1.88%	1.94%						

### **Domestic Operations**

(¥Bil.)

		Av	/erage baland	ce		Interest yield	
		FY 02	FY 03	FY 03 FY 04 (est.)		FY 03	FY 04 (est.)
Int	erest-bearing Assets	7,184.8	7,125.4	7,209.1	1.77%	1.70%	1.69%
	Loans and bills discounted	5,697.0	5,690.6	5,749.6	2.09%	2.01%	2.00%
	Securities	982.6	1,054.5	1,176.4	0.77%	0.62%	0.57%
Int	erest-bearing Liabilities	7,217.9	7,299.1	7,523.4	0.06%	0.03%	0.02%
	Deposits	6,980.2	7,046.7	7,235.8	0.03%	0.02%	0.01%
	Borrowed money	77.9	79.9	76.8	2.01%	1.71%	1.76%



## **Domestic Loans**

										( ¥ Bil.)
	00/3	00/9	01/3	01/9	02/3	02/9	03/3	03/9	04/3 Before partial direct write-offs	04/3 After partial direct write-offs
Domestic loans	5,597.0	5,637.3	5,570.8	5,686.0	5,729.0	5,661.4	5,588.6	5,749.6	5,756.7	5,662.3
Major companies	550.0	541.0	551.2	517.8	540.6	539.9	530.2	529.7	527.8	524.4
Mid-sized companies	204.4	218.8	208.9	208.5	197.3	184.5	175.2	177.9	174.9	170.2
Small and medium-sized companies	4,490.9	4,489.8	4,441.3	4,416.9	4,365.0	4,301.9	4,269.3	4,353.3	4,425.1	4,338.8
Small and medium-sized companies	2,850.8	2,844.5	2,751.8	2,696.7	2,592.4	2,496.7	2,425.7	2,446.5	2,460.5	2,383.6
Consumer loans	1,392.7	1,430.7	1,473.5	1,504.7	1,554.3	1,587.1	1,632.9	1,699.3	1,766.4	1,761.5
Public sector	351.5	387.5	369.2	542.8	626.0	634.9	613.8	688.5	628.7	628.7

(¥Bil.)

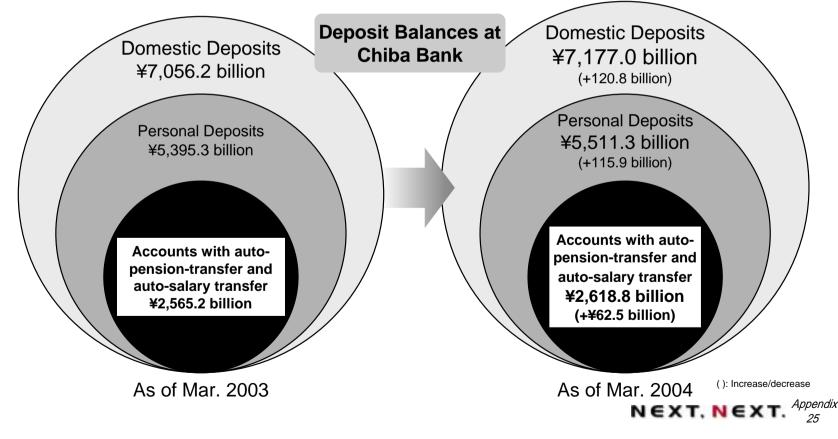
		00/3	00/9	01/3	01/9	02/3	02/9	03/3	03/9	04/3 Before partial	04/3 After partial direct write-offs
۵	Domestic loans	5,597.0	5,637.3	5,570.8	5,686.0	5,729.0	5,661.4	5,588.6	5,749.6		
	In Chiba Prefecture	4,874.8	4,875.9	4,834.3	4,775.2	4,734.7	4,682.7	4,639.8	4,695.9	4,718.9	4,638.3
	Others	722.1	761.3	736.4	910.8	994.3	978.7	948.8	1,053.6	1,037.7	1,024.0



# Domestic Deposits (1)

Domestic deposits continued to increase steadily thanks to the expansion of the personal customer base

(The number of pension payment accounts increased to 302K (as of Mar. 2004) from 284K(as of Mar. 2003) and the number of payroll receipt accounts increased to 776K (as of Mar. 2004) from 755K (as of Mar. 2003))





## **Domestic Deposits (2)**

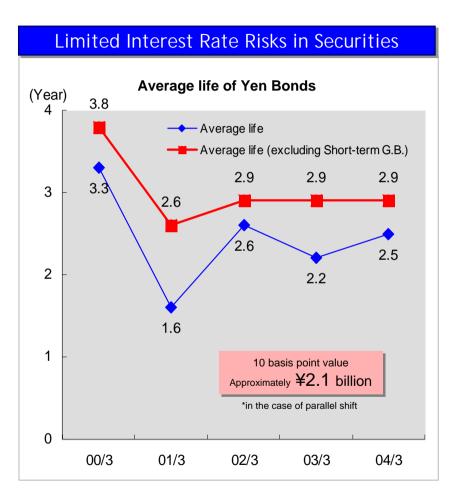
Personal         4,779.6         4,855.4         4,994.1         5,155.3         5,291.1         5,324.7         5,395.3         5,480.9           Corporate         1,179.6         1,184.2         1,191.6         1,161.7         1,166.8         1,162.8         1,177.6         1,174.7           Non-profit organizations         79.5         148.3         57.3         152.5         107.6         138.9         87.5         152.7           Financial institutions         55.0         35.4         41.4         35.8         29.9         25.7         23.3         30.4           National and local government         355.3         319.8         309.3         271.5         468.7         371.9         366.7         282.9           Bank of Japan         42.9         11.2         25.7         10.9         35.3         12.1         25.4         82.9           Liquid deposits         2.845.0         2.793.4         3023.7         3.902.9         3.987.5         4.993.8         4.211.4           Personal         1,843.2         1,914.2         2,031.6         2,157.6         2,526.3         2,655.1         2,787.1         2,884.1           Corporate         669.3         676.5         715.7         700.8									( ¥ DII)
Personal         4,779.6         4,855.4         4,994.1         5,155.3         5,291.1         5,324.7         5,395.3         5,480.9           Corporate         1,179.6         1,184.2         1,191.6         1,161.7         1,166.8         1,167.6         1,174.7           Non-profit organizations         79.5         148.3         57.3         152.5         107.6         138.9         87.5         152.7           Financial institutions         55.0         35.4         41.4         35.8         29.9         25.7         23.3         30.4           National and local government         355.3         319.8         309.3         271.5         468.7         371.9         366.7         282.9           Bank of Japan         42.9         11.2         25.7         10.9         35.3         12.1         25.4         83.9           Corporate         669.3         676.5         715.7         700.8         831.8         868.3         833.7         903.4           Non-profit organizations         31.3         22.0         34.3         33.7         28.2         24.5         22.3         26.6           Non-profit organizations         31.3         22.0         34.3         35.3         12.1 <th>2000/3</th> <th>2000/9</th> <th>2001/3</th> <th>2001/9</th> <th>2002/3</th> <th>2002/9</th> <th>2003/3</th> <th>2003/9</th> <th>2004/3</th>	2000/3	2000/9	2001/3	2001/9	2002/3	2002/9	2003/3	2003/9	2004/3
Corporate         1,179.6         1,184.2         1,191.6         1,161.7         1,166.8         1,162.8         1,172.6         1,174.7           Non-profit organizations         79.5         148.3         57.3         152.5         107.6         138.9         87.5         152.7           Financial institutions         55.0         35.4         41.4         35.8         29.9         25.7         23.3         304.0           National and local government         355.3         319.8         309.3         271.5         468.7         371.9         366.7         282.9           Bank of Japan         42.9         11.2         25.7         10.9         35.3         12.1         25.4         8.9           Personal         1,843.2         1,914.2         2,031.6         2,157.6         2,562.3         2,665.1         2,787.1         2,884.1           Corporate         669.3         676.5         715.7         700.8         831.8         868.3         883.7         29.6         2,97.5         2,98.6         1,32.5           Financial institutions         31.3         22.0         34.3         33.7         28.2         24.5         22.3         296.7           Bark of Japan         42.9	6,492.1	6,554.7	6,619.5	6,788.0	7,099.6	7,036.4	7,056.2	7,130.8	7,177.0
Non-profit organizations         79.5         148.3         57.3         152.5         107.6         138.9         87.5         152.7           Financial institutions         55.0         35.4         41.4         35.8         29.9         25.7         23.3         30.4           National and local government         355.3         319.8         309.3         271.5         468.7         371.9         366.7         282.9           Bark of Japan         42.9         11.2         25.7         10.9         35.3         12.1         25.4         8.9.9           Liquid deposits         2,845.0         2,793.4         3,023.7         3,095.9         3,932.9         3,987.5         4,093.8         4,211.4           Personal         1,843.2         1,914.2         2,031.6         2,157.6         2,526.3         2,655.1         2,787.1         2,884.1           Corporate         669.3         676.5         715.7         700.8         831.8         868.3         883.7         903.4           Non-profit organizations         32.9         60.3         23.6         75.6         86.2         118.3         67.8         132.5           Bank of Japan         42.9         11.2         25.7         10.9 </td <td>4,779.6</td> <td>4,855.4</td> <td>4,994.1</td> <td>5,155.3</td> <td>5,291.1</td> <td>5,324.7</td> <td>5,395.3</td> <td>5,480.9</td> <td>5,511.3</td>	4,779.6	4,855.4	4,994.1	5,155.3	5,291.1	5,324.7	5,395.3	5,480.9	5,511.3
Financial institutions         55.0         35.4         41.4         35.8         29.9         25.7         23.3         30.4           National and local government         355.3         319.8         309.3         271.5         468.7         371.9         366.7         282.9           Bank of Japan         42.9         11.2         25.7         10.9         35.3         12.1         25.4         88.9           Liquid deposits         2.845.0         2.793.4         3.023.7         3.095.9         3.93.29         3.987.5         4.09.8         4.21.4           Personal         1,843.2         1,914.2         2.031.6         2,157.6         2,526.3         2,655.1         2,787.1         2,884.1           Corporate         669.3         676.5         715.7         700.8         831.8         668.3         883.7         903.4           Non-profit organizations         31.3         22.0         34.3         33.7         28.2         24.5         22.3         296.6           National and local government         225.2         109.0         192.7         117.0         424.9         308.8         307.1         252.7           Bank of Japan         42.9         11.2         25.7         10	1,179.6	1,184.2	1,191.6	1,161.7	1,166.8	1,162.8	1,157.6	1,174.7	1,180.1
National and local government         355.3         319.8         309.3         271.5         468.7         371.9         366.7         282.9           Bank of Japan         42.9         11.2         25.7         10.9         35.3         12.1         25.4         8.9           Liquid deposits         2,845.0         2,793.4         3,023.7         3,095.9         3,937.5         4,093.8         4,211.4           Personal         1,843.2         1,914.2         2,031.6         2,157.6         2,526.3         2,655.1         2,787.1         2,884.7           Corporate         669.3         676.5         715.7         700.8         831.8         868.3         883.7         903.4           Non-profit organizations         31.3         22.0         34.3         33.7         28.2         24.5         22.3         29.6           National and local government         225.2         109.0         192.7         117.0         424.9         308.8         307.1         252.7           Bank of Japan         42.9         11.2         25.7         10.9         35.3         12.1         25.4         8.9           Time deposits         3,602.6         3,709.7         3,553.4         3,654.8         3,1	zations 79.5	148.3	57.3	152.5	107.6	138.9	87.5	152.7	107.0
Bank of Japan         42.9         11.2         25.7         10.9         35.3         12.1         25.4         8.9           Liquid deposits         2,845.0         2,793.4         3,023.7         3,095.9         3,932.9         3,987.5         4,093.8         4,211.4           Personal         1,843.2         1,914.2         2,031.6         2,157.6         2,526.3         2,655.1         2,787.1         2,884.1           Corporate         669.3         676.5         715.7         700.8         831.8         868.3         883.7         903.4           Non-profit organizations         32.9         60.3         23.6         75.6         86.2         118.3         67.8         132.5           Financial institutions         31.3         22.0         34.3         33.7         28.2         24.5         22.3         29.6           National and local government         225.2         109.0         192.7         117.0         424.9         308.8         307.1         252.7           Bank of Japan         42.9         11.2         25.7         10.9         35.3         12.1         25.4         8.9           Corporate         3,602.6         3,709.7         3,553.4         3,654.8	ions 55.0	35.4	41.4	35.8	29.9	25.7	23.3	30.4	20.3
Liquid deposits         2,845.0         2,793.4         3,023.7         3,095.9         3,932.9         3,987.5         4,093.8         4,211.4           Personal         1,843.2         1,914.2         2,031.6         2,157.6         2,526.3         2,655.1         2,787.1         2,884.1           Corporate         669.3         676.5         715.7         700.8         831.8         868.3         883.7         903.4           Non-profit organizations         32.9         60.3         23.6         75.6         86.2         118.3         67.8         132.5           Financial institutions         31.3         22.0         34.3         33.7         28.2         24.5         22.3         29.6           National and local government         225.2         109.0         192.7         117.0         424.9         308.8         307.1         252.7           Bank of Japan         42.9         11.2         25.7         10.9         35.3         12.1         25.4         8.9           Time deposits         3,602.6         3,709.7         3,553.4         3,654.8         3,118.0         2,997.5         2,917.2         2,859.7           Dersonal         2,918.3         2,920.6         2,943.1	al government 355.3	319.8	309.3	271.5	468.7	371.9	366.7	282.9	345.8
Personal         1,843.2         1,914.2         2,031.6         2,157.6         2,526.3         2,655.1         2,787.1         2,884.1           Corporate         669.3         676.5         715.7         700.8         831.8         868.3         883.7         903.4           Non-profit organizations         32.9         60.3         23.6         75.6         86.2         118.3         67.8         132.5           Financial institutions         31.3         22.0         34.3         33.7         28.2         24.5         22.3         296.0           National and local government         225.2         109.0         192.7         117.0         424.9         308.8         307.1         252.7           Bank of Japan         42.9         11.2         25.7         10.9         35.3         12.1         25.4         8.9           Time deposits         3,602.6         3,709.7         3,553.4         3,654.8         3,118.0         2,997.5         2,917.2         2,859.7           Personal         2,918.3         2,920.6         2,943.1         2,971.2         2,720.8         2,623.1         2,570.1         2,547.3           Corporate         506.5         504.6         472.1         456.0 </td <td>42.9</td> <td>11.2</td> <td>25.7</td> <td>10.9</td> <td>35.3</td> <td>12.1</td> <td>25.4</td> <td>8.9</td> <td>12.3</td>	42.9	11.2	25.7	10.9	35.3	12.1	25.4	8.9	12.3
Corporate         669.3         676.5         715.7         700.8         831.8         868.3         883.7         903.4           Non-profit organizations         32.9         60.3         23.6         75.6         86.2         118.3         67.8         132.5           Financial institutions         31.3         22.0         34.3         33.7         28.2         24.5         22.3         29.6           National and local government         225.2         109.0         192.7         117.0         424.9         308.8         307.1         252.7           Bank of Japan         42.9         11.2         25.7         10.9         35.3         12.1         25.4         889.7           Personal         2.918.3         2.920.6         2.943.1         2.971.2         2.708.8         2.623.1         2.570.1         2.547.3           Corporate         506.5         504.6         472.1         456.0         330.3         289.5         266.9         261.1           Non-profit organizations         46.6         88.0         33.7         76.3         21.4         20.5         19.6         20.1           Financial institutions         8.8         8.3         7.1         2.0         1.7 <td>2,845.0</td> <td>2,793.4</td> <td>3,023.7</td> <td>3,095.9</td> <td>3,932.9</td> <td>3,987.5</td> <td>4,093.8</td> <td>4,211.4</td> <td>4,311.2</td>	2,845.0	2,793.4	3,023.7	3,095.9	3,932.9	3,987.5	4,093.8	4,211.4	4,311.2
Non-profit organizations         32.9         60.3         23.6         75.6         86.2         118.3         67.8         132.5           Financial institutions         31.3         22.0         34.3         33.7         28.2         24.5         22.3         29.6           National and local government         225.2         109.0         192.7         117.0         424.9         308.8         307.1         252.7           Bank of Japan         42.9         11.2         25.7         10.9         35.3         12.1         25.4         8.9           Time deposits         3,602.6         3,709.7         3,553.4         3,654.8         3,118.0         2,997.5         2,917.2         2,859.7           Personal         2,918.3         2,920.6         2,943.1         2,971.2         2,720.8         2,623.1         2,570.1         2,547.3           Corporate         506.5         504.6         472.1         456.0         330.3         289.5         266.9         261.1           Non-profit organizations         46.6         88.0         37.1         2.0         1.7         1.2         1.0         0.8           National and local government         122.2         187.9         97.1         14	1,843.2	1,914.2	2,031.6	2,157.6	2,526.3	2,655.1	2,787.1	2,884.1	2,957.0
Financial institutions         31.3         22.0         34.3         33.7         28.2         24.5         22.3         29.6           National and local government         225.2         109.0         192.7         117.0         424.9         308.8         307.1         252.7           Bank of Japan         42.9         11.2         25.7         10.9         35.3         12.1         25.4         8.9           Time deposits         3,602.6         3,709.7         3,553.4         3,654.8         3,118.0         2,997.5         2,917.2         2,859.7           Personal         2,918.3         2,920.6         2,943.1         2,971.2         2,720.8         2,623.1         2,570.1         2,547.3           Corporate         506.5         504.6         472.1         456.0         330.3         289.5         266.9         261.1           Non-profit organizations         46.6         88.0         33.7         76.3         21.4         20.5         19.6         20.1           National and local government         122.2         187.9         97.1         149.0         43.6         63.0         59.4         30.1           Foreign currency deposits         44.3         51.5         42.3         <	669.3	676.5	715.7	700.8	831.8	868.3	883.7	903.4	913.2
National and local government         225.2         109.0         192.7         117.0         424.9         308.8         307.1         225.7           Bank of Japan         42.9         11.2         25.7         10.9         35.3         12.1         25.4         8.9           Time deposits         3,602.6         3,709.7         3,553.4         3,654.8         3,118.0         2,997.5         2,917.2         2,859.7           Personal         2,918.3         2,920.6         2,943.1         2,971.2         2,720.8         2,623.1         2,570.1         2,547.3           Corporate         506.5         504.6         472.1         456.0         330.3         289.5         266.9         261.1           Non-profit organizations         46.6         88.0         33.7         76.3         21.4         20.5         19.6         20.1           Financial institutions         8.8         8.3         7.1         2.0         1.7         1.2         1.0         0.8           National and local government         122.2         187.9         97.1         149.0         43.6         63.0         59.6           Personal         18.0         20.6         19.2         26.3         43.9	zations 32.9	60.3	23.6	75.6	86.2	118.3	67.8	132.5	87.6
Bank of Japan         42.9         11.2         25.7         10.9         35.3         12.1         25.4         8.9           Time deposits         3,602.6         3,709.7         3,553.4         3,654.8         3,118.0         2,997.5         2,917.2         2,859.7           Personal         2,918.3         2,920.6         2,943.1         2,971.2         2,720.8         2,623.1         2,570.1         2,547.3           Corporate         506.5         504.6         472.1         456.0         330.3         289.5         266.9         261.1           Non-proft organizations         46.6         88.0         33.7         76.3         21.4         20.5         19.6         20.1           Financial institutions         8.8         8.3         7.1         2.0         1.7         1.2         1.0         0.8           National and local government         122.2         187.9         97.1         149.0         43.6         63.0         59.4         30.1           Foreign currency deposits         44.3         51.5         42.3         37.2         48.6         51.3         45.0         59.6           Personal         18.0         20.6         19.2         26.3         43.9	ions 31.3	22.0	34.3	33.7	28.2	24.5	22.3	29.6	19.4
Time deposits         3,602.6         3,709.7         3,553.4         3,654.8         3,118.0         2,997.5         2,917.2         2,859.7           Personal         2,918.3         2,920.6         2,943.1         2,971.2         2,720.8         2,623.1         2,570.1         2,547.3           Corporate         506.5         504.6         472.1         456.0         330.3         289.5         266.9         261.1           Non-profit organizations         46.6         88.0         33.7         76.3         21.4         20.5         19.6         20.1           Financial institutions         8.8         8.3         7.1         2.0         1.7         1.2         1.0         0.8           National and local government         122.2         187.9         97.1         149.0         43.6         63.0         59.4         30.1           Foreign currency deposits         44.3         51.5         42.3         37.2         48.6         51.3         45.0         59.6           Personal         18.0         20.6         19.2         26.3         43.9         46.3         38.0         49.4           Corporate         3.6         3.0         3.6         4.9         4.5 <t< td=""><td>al government 225.2</td><td>109.0</td><td>192.7</td><td>117.0</td><td>424.9</td><td>308.8</td><td>307.1</td><td>252.7</td><td>321.4</td></t<>	al government 225.2	109.0	192.7	117.0	424.9	308.8	307.1	252.7	321.4
Personal         2,918.3         2,920.6         2,943.1         2,971.2         2,720.8         2,623.1         2,570.1         2,547.3           Corporate         506.5         504.6         472.1         456.0         330.3         289.5         266.9         261.1           Non-profit organizations         46.6         88.0         33.7         76.3         21.4         20.5         19.6         20.1           Financial institutions         8.8         8.3         7.1         2.0         1.7         1.2         1.0         0.8           National and local government         122.2         187.9         97.1         149.0         43.6         63.0         59.4         30.1           Foreign currency deposits         44.3         51.5         42.3         37.2         48.6         51.3         45.0         59.6           Personal         18.0         20.6         19.2         26.3         43.9         46.3         38.0         49.4           Corporate         3.6         3.0         3.6         4.9         4.5         4.9         6.9         10.1           Non-profit organizations         0.0         0.0         0.0         0.0         0.0         0.0         <	42.9	11.2	25.7	10.9	35.3	12.1	25.4	8.9	12.3
Corporate         506.5         504.6         472.1         456.0         330.3         289.5         266.9         261.1           Non-profit organizations         46.6         88.0         33.7         76.3         21.4         20.5         19.6         20.1           Financial institutions         8.8         8.3         7.1         2.0         1.7         1.2         1.0         0.8           National and local government         122.2         187.9         97.1         149.0         43.6         63.0         59.4         30.1           Foreign currency deposits         44.3         51.5         42.3         37.2         48.6         51.3         45.0         59.6           Personal         18.0         20.6         19.2         26.3         43.9         46.3         38.0         49.4           Corporate         3.6         3.0         3.6         4.9         4.5         4.9         6.9         10.1           Non-profit organizations         0.0         0.0         0.0         0.0         0.0         0.0         0.0         0.0         0.0         0.0         0.0         0.0         0.0         0.0         0.0         0.0         0.0         0.0	3,602.6	3,709.7	3,553.4	3,654.8	3,118.0	2,997.5	2,917.2	2,859.7	2,795.4
Non-profit organizations         46.6         88.0         33.7         76.3         21.4         20.5         19.6         20.1           Financial institutions         8.8         8.3         7.1         2.0         1.7         1.2         1.0         0.8           National and local government         122.2         187.9         97.1         149.0         43.6         63.0         59.4         30.1           Foreign currency deposits         44.3         51.5         42.3         37.2         48.6         51.3         45.0         59.6           Personal         18.0         20.6         19.2         26.3         43.9         46.3         38.0         49.4           Corporate         3.6         3.0         3.6         4.9         4.5         4.9         6.9         10.1           Non-profit organizations         0.0	2,918.3	2,920.6	2,943.1	2,971.2	2,720.8	2,623.1	2,570.1	2,547.3	2,493.0
Financial institutions         8.8         8.3         7.1         2.0         1.7         1.2         1.0         0.8           National and local government         122.2         187.9         97.1         149.0         43.6         63.0         59.4         30.1           Foreign currency deposits         44.3         51.5         42.3         37.2         48.6         51.3         45.0         59.6           Personal         18.0         20.6         19.2         26.3         43.9         46.3         38.0         49.4           Corporate         3.6         3.0         3.6         4.9         4.5         4.9         6.9         10.1           Non-profit organizations         0.0	506.5	504.6	472.1	456.0	330.3	289.5	266.9	261.1	257.7
National and local government         122.2         187.9         97.1         149.0         43.6         63.0         59.4         30.1           Foreign currency deposits         44.3         51.5         42.3         37.2         48.6         51.3         45.0         59.6           Personal         18.0         20.6         19.2         26.3         43.9         46.3         38.0         49.4           Corporate         3.6         3.0         3.6         4.9         4.5         4.9         6.9         10.1           Non-profit organizations         0.0         0.0         0.0         0.5         0.0	zations 46.6	88.0	33.7	76.3	21.4	20.5	19.6	20.1	19.3
Foreign currency deposits         44.3         51.5         42.3         37.2         48.6         51.3         45.0         59.6           Personal         18.0         20.6         19.2         26.3         43.9         46.3         38.0         49.4           Corporate         3.6         3.0         3.6         4.9         4.5         4.9         6.9         10.1           Non-profit organizations         0.0         0.0         0.0         0.5         0.0         0.0         0.0           Financial institutions         14.9         5.0         0.0	ions 8.8	8.3	7.1	2.0	1.7	1.2	1.0	0.8	0.9
Personal         18.0         20.6         19.2         26.3         43.9         46.3         38.0         49.4           Corporate         3.6         3.0         3.6         4.9         4.5         4.9         6.9         10.1           Non-profit organizations         0.0	al government 122.2	187.9	97.1	149.0	43.6	63.0	59.4	30.1	24.3
Corporate         3.6         3.0         3.6         4.9         4.5         4.9         6.9         10.1           Non-profit organizations         0.0         0.	eposits 44.3	51.5	42.3	37.2	48.6	51.3	45.0	59.6	70.3
Non-profit organizations         0.0 <td>18.0</td> <td>20.6</td> <td>19.2</td> <td>26.3</td> <td>43.9</td> <td>46.3</td> <td>38.0</td> <td>49.4</td> <td>61.2</td>	18.0	20.6	19.2	26.3	43.9	46.3	38.0	49.4	61.2
Financial institutions         14.9         5.0         0.0	3.6	3.0	3.6	4.9	4.5	4.9	6.9	10.1	9.0
National and local government         7.8         22.8         19.4         5.4         0.2         0.0         0.0         0.0           b         2000/3         2000/9         2001/3         2001/9         2002/3         2002/9         2003/3         2003/9           c         2000/3         6,492.1         6,554.7         6,619.5         6,788.0         7,099.6         7,036.4         7,056.2         7,130.8           in Chiba Prefecture         6,245.7         6,320.1         6,384.8         6,567.4         6,876.2         6,827.4         6,840.8         6,911.8	zations 0.0	0.0	0.0	0.5	0.0	0.0	0.0	0.0	0.0
2000/3         2000/9         2001/3         2001/9         2002/3         2002/9         2003/3         2003/9           Domestic deposits         6,492.1         6,554.7         6,619.5         6,788.0         7,099.6         7,036.4         7,056.2         7,130.8           in Chiba Prefecture         6,245.7         6,320.1         6,384.8         6,567.4         6,876.2         6,827.4         6,840.8         6,911.8	ions 14.9	5.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Domestic deposits         6,492.1         6,554.7         6,619.5         6,788.0         7,099.6         7,036.4         7,056.2         7,130.8           in Chiba Prefecture         6,245.7         6,320.1         6,384.8         6,567.4         6,876.2         6,827.4         6,840.8         6,911.8	al government 7.8	22.8	19.4	5.4	0.2	0.0	0.0	0.0	0.0
Domestic deposits         6,492.1         6,554.7         6,619.5         6,788.0         7,099.6         7,036.4         7,056.2         7,130.8           in Chiba Prefecture         6,245.7         6,320.1         6,384.8         6,567.4         6,876.2         6,827.4         6,840.8         6,911.8			-						(¥Bil)
in Chiba Prefecture 6,245.7 6,320.1 6,384.8 6,567.4 6,876.2 6,827.4 6,840.8 6,911.8	2000/3	2000/9	2001/3	2001/9	2002/3	2002/9	2003/3	2003/9	2004/3
	6,492.1	6,554.7	6,619.5	6,788.0	7,099.6	7,036.4	7,056.2	7,130.8	7,177.0
Othern 246.4 224.6 224.7 220.6 222.2 208.0 245.2 240.0	6,245.7	6,320.1	6,384.8	6,567.4	6,876.2	6,827.4	6,840.8	6,911.8	6,973.1
Others         240.4         234.0         234.7         220.8         223.3         200.9         213.3         219.0	246.4	234.6	234.7	220.6	223.3	208.9	215.3	219.0	203.9

Appendix 26 NEXT, NEXT.

(¥Bil)



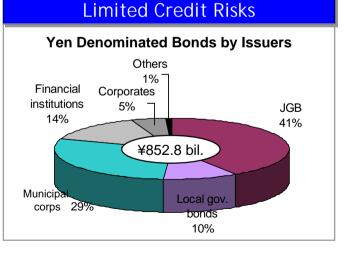
# Bond Portfolio



### Effect on Unrealized Gains/Losses

The unrealized losses on securities in FY 2003 (due to the rise in market rates) were more than offset by the increase in unrealized gains on stocks.

(¥Billion)	Mar. 03	Mar. 04	Change	
Other securities	(15.6)	49.2	+64.8	
Bonds	(4.0)	(1.2)	(5.3)	
Stocks	(19.9)	46.6	+66.5	



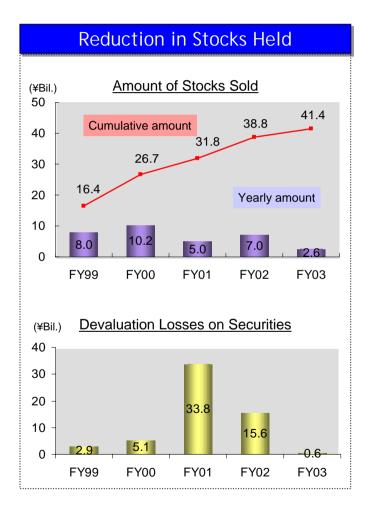
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Appendix

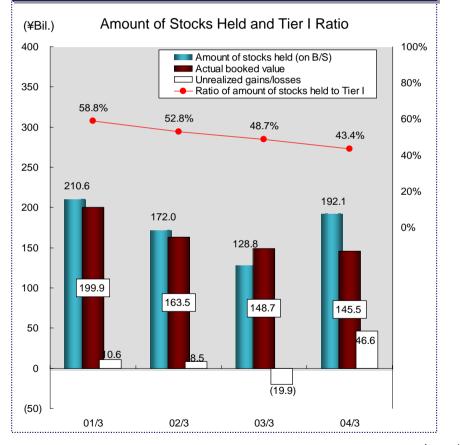
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# Stock Portfolio



Amount of Stocks Held (Term-end Balance)



NEXT, NEXT. Appendix



## Investment Trusts, Foreign-Currency Deposits and Personal Annuities

									(¥Bil.)	
Term-end of	2000/3	2000/9	2001/3	2001/9	2002/3	2002/9	2003/3	2003/9	2004/3	
Investment trusts	83.9	106.8	103.5	125.5	108.3	150.1	175.2	222.3	265.5	
Bond funds	80.0	100.6	93.7	113.9	86.3	72.1	53.4	40.6	36.7	
Stock funds	3.9	6.3	9.8	11.6	22.0	78.0	121.8	181.6	228.7	
Number of investment trusts	24,160	31,000	40,701	53,202	56,153	70,220	78,829	94,246	108,610	
Bond funds	21,467	24,904	23,276	25,278	19,796	17,064	13,653	11,220	11,179	
Stock funds	2,693	6,096	17,425	27,924	36,357	53,156	65,176	83,026	97,431	
(¥B										
Term-end of	2000/3	2000/9	2001/3	2001/9	2002/3	2002/9	2003/3	2003/9	2004/3	
Foreign currency deposits	44.3	51.5	42.3	37.2	48.6	51.3	45.0	59.6	70.3	
Non-financial customers	21.6	23.7	22.9	31.8	48.5	51.3	44.9	59.5	70.2	
Personal	18.0	20.6	19.2	26.3	43.9	46.3	38.0	49.4	61.2	
Corporate	3.6	3.0	3.6	4.9	4.5	4.9	6.9	10.1	9.0	
Non-profit organization	0.0	0.0	0.0	0.5	0.0	0.0	0.0	0.0	0.0	
Financial institutions	14.9	5.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
National and local governments	7.8	22.8	19.4	5.4	0.2	0.0	0.0	0.0	0.0	
									(¥Bil.)	
Term-end of	2000/3	2000/9	2001/3	2001/9	2002/3	2002/9	2003/3	2003/9	2004/3	
Personal annuities	-	-	-	-	-	-	49.2	92.8	154.7	
Variable annuities	-	-	-	-	-	-	6.2	11.4	22.8	
Fixed annuities	-	-	-	-	-	-	42.9	81.3	131.9	

NEXT, NEXT. Appendix



### Loans Disclosed Under Self-Assessment and the Financial Reconstruction Law (1)

Self-Assessment Results (Non-consolidated)										
	00/3	00/9	01/3	01/9	02/3	02/9	03/3	03/9	04/3	
Assets Requiring Caution or worse	1,596.7	1,524.5	1,403.1	1,311.0	1,237.9	1,159.0	1,197.7	1,255.1	1,104.9	
Assets Requiring Caution	1,277.7	1,185.9	1,071.2	994.0	907.3	848.3	869.3	946.8	893.9	
Potentially Bankrupt Assets	172.6	163.3	148.3	134.2	152.9	134.6	177.0	175.9	171.5	
Bankrupt and Effectively Bankrupt Assets	146.3	175.2	183.6	182.6	177.7	176.0	151.3	132.3	39.4	
Normal Assets*	4,206.4	4,341.9	4,396.0	4,586.7	4,695.9	4,685.8	4,564.0	4,657.5	4,695.9	
Total	5,803.1	5,866.4	5,799.2	5,897.7	5,933.9	5,844.8	5,761.7	5,912.7	5,800.8	

\*Including loans with no debtor classification.

#### Disclosed Claims Under the Financial Construction Law (Non-consolidated) (¥Bil.)

	00/3	00/9	01/3	01/9	02/3	02/9	03/3	03/9	04/3
Disclosed Claims under the Financial Reconstruction Law	347.2	464.1	452.6	438.4	556.4	529.4	528.6	477.1	361.4
Bankrupt and Substantially Bankrupt Claims	146.3	175.2	183.6	182.6	177.7	176.0	151.3	132.3	39.4
Doubtful Claims	172.6	163.3	148.3	134.2	152.9	134.6	177.0	175.9	171.5
Substandard Claims	28.2	125.6	120.7	121.4	225.8	218.7	200.2	168.7	150.3
Normal Claims	5,455.9	5,402.2	5,346.5	5,459.3	5,377.4	5,315.4	5,233.1	5,435.6	5,439.4
Total	5,803.1	5,866.4	5,799.2	5,897.7	5,933.9	5,844.8	5,761.7	5,912.7	5,800.8
Proportion to total claims (before partial direct write-offs)	5.98%	7.91%	7.80%	7.43%	9.37%	9.05%	9.17%	8.06%	7.73%
Proportion to total claims (after partial direct write-offs)	4.89%	6.39%	6.10%	5.66%	7.72%	7.25%	7.62%	6.66%	6.23%

\*For as of Mar. 2004, disclosed claims are after partial direct write-offs.





### Loans Disclosed Under Self-Assessment and the Financial Reconstruction Law (2)

Self-Assessment Results and Disclosed Claims under the Financial Reconstruction Law

Non-conso	lidated							11	(¥Bill.)
	Classification of obligors and amounts outstanding	Bankrupt		Potentially	Requiring 940		*Normal	$\square$	Total
ent	Classification by type	9.3	Bankrupt 30.1	Bankrupt 171.5	Substandard 191.6	Other 702.3	4,695.9	$\langle  $	5,800.8
Ssm									
Self-Assessment	I	1.4	8.3	77.6	18.4	180.2	4,695.9		4,982.0
Self-,	II	7.8	21.8	70.4	173.1	522.0		$\langle \rangle$	795.3
	III	-	-	23.4				)	23.4
	IV	-	-						-
* Including	assets with no classification of	of debtors.						$\langle \rangle$	
и ш >	Classification of obligors and amounts		upt and antially	Doubtful Claims	Substandard		Normal	)	Total
l Claims Financial ction Law	outstanding 361.4	Bankrupt	•	171.5	150.3		5,439.4		5,800.8
	Coverage by collateral and guarantees 195.7	35	5.0					,	
Disclosed under the Reconstru	Reserves 87.8	4	.4	57.9	25.4				
unc Rec	Coverage ratio 78.4%	100	0.0%	86.3%	63.8%				

 $N \in X T$ ,  $N \in X T$ . Appendix 31

(VO:U)



## Loans Classified by Industry

Domestic Operations			(¥Bil.)	Details of Loans to the Construction Indust	iry	(¥Bil.)
	2003/3	2004/3	Composition	20	003/3 2004/3	Change
	450.0	449 0	7 00/	Major companies	53.3 46.9	(11.9%)
Manufacturing	458.8	448.2	7.9%	Mid-sized companies	1.3 1.1	(15.6%)
Agriculture, Forestry, Fishery and Mining	24.6	22.6	0.4%	Small and medium-sized companies 2	247.2 231.8	(6.3%)
Construction	302.0	279.9	4.9%	Total 3	302.0 279.9	(7.3%)
				10		
Electricity, Gas, Heat Supply and Water	6.9	7.0	0.1%	Details of Loans to the Real Estate Industry	у	(¥Bil.)
Information and Communications	22.2	25.1	0.4%	20	003/3 2004/3	Change
				Apartments and condominium rentals 5	560.3 566.8	50.3%
Transport	123.2	128.7	2.2%	Public corporations 2	217.5 216.2	19.2%
Wholesale and Retail Trade	591.3	574.6	10.1%	Offices and commercial rentals 1	176.3 176.0	15.6%
	404.0		0.00/	Home construction and development	83.7 87.6	7.8%
Finance and Insurance	164.6	190.0	3.3%	Real estate agency, rental and management	105.2 79.6	7.1%
Real Estate	1,143.0	1,126.3	19.8%	Total 1,1	143.0 1,126.3	100.0%
Various Services	517.5	493.3	8.7%			
Government and Local Public Sector	390.5	410.8	7.2%			
Others (Mainly Consumer Loans)	1,843.5	1,955.2	34.5%			
Total	5,588.6	5,662.3	100.0%			

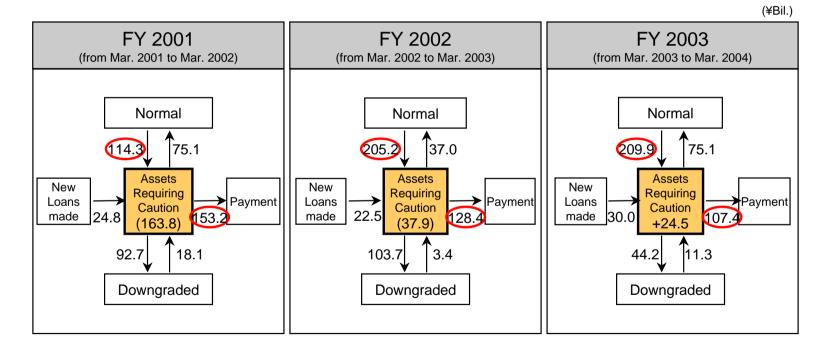
'Others' includes consumer loans and overdrafts.

 $N \in XT$ ,  $N \in XT$ . Appendix 32



## **Disclosed Claims Under the Financial Reconstruction Law**

Analysis of yearly net change of Assets Requiring Caution (including Substandard Ioans)



 $N \in X T$ ,  $N \in X T$ . Appendix



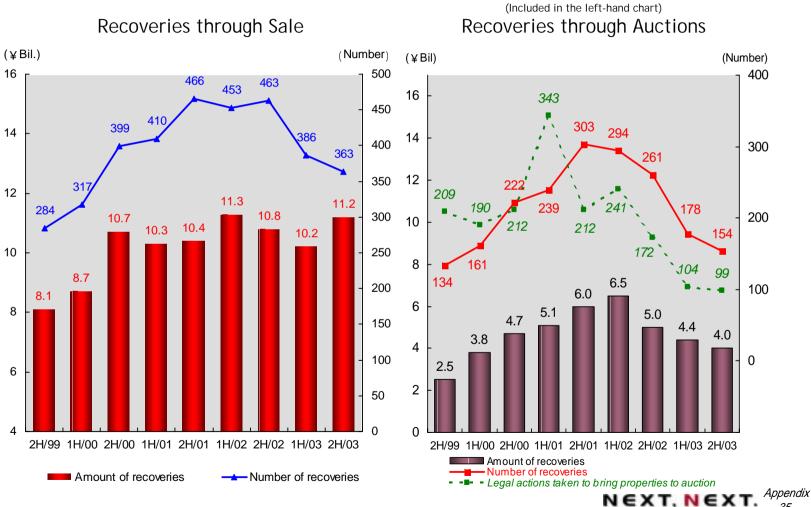
				(¥ DII.)
2H/01	1H/02	2H/02	1H/03	2H/03
316.9	330.6	310.6	328.3	308.3
73.4	72.9	62.5	53.2	138.5
4.1	0.0	0.6	11.5	1.2
22.1	0.3	2.3	0.0	2.2
11.2	16.0	20.2	10.2	9.3
0.0	0.4	5.0	0.0	90.2
23.2	36.5	29.6	27.0	24.8
12.6	19.4	4.7	4.3	10.4
87.1	52.9	80.3	33.2	41.2
22.0	17.7	11.8	8.9	8.2
65.0	35.1	68.4	24.2	32.9
330.6	310.6	328.3	308.3	211.0
	316.9 73.4 4.1 22.1 11.2 0.0 23.2 12.6 87.1 22.0 65.0	316.9       330.6         73.4       72.9         4.1       0.0         22.1       0.3         11.2       16.0         0.0       0.4         23.2       36.5         12.6       19.4         87.1       52.9         22.0       17.7         65.0       35.1	316.9         330.6         310.6           73.4         72.9         62.5           4.1         0.0         0.6           22.1         0.3         2.3           11.2         16.0         20.2           0.0         0.4         5.0           23.2         36.5         29.6           12.6         19.4         4.7           87.1         52.9         80.3           22.0         17.7         11.8           65.0         35.1         68.4	316.9330.6310.6328.373.472.962.553.24.10.00.611.522.10.32.30.011.216.020.210.20.00.45.00.023.236.529.627.012.619.44.74.387.152.980.333.222.017.711.88.965.035.168.424.2

<Doubtful Claims or worse>

 $N \in X T$ ,  $N \in X T$ . Appendix 34



## **Disposal of Collateral**

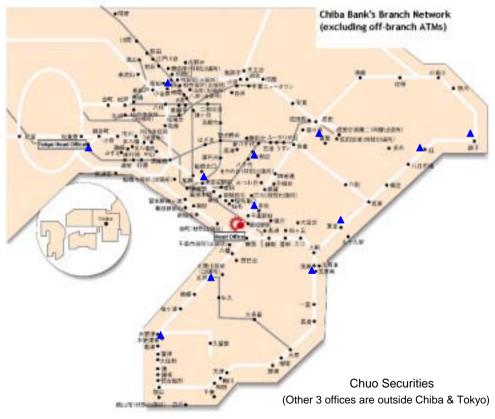


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## **Branch Network**

### Chiba Bank's Branch Network (Domestic)



Number of Offices in Chiba Pref. (As of March 31, 2004)

Name of bank	No. of branches	Increase/decreas e compared with 2002/3	
Chiba Bank	* 148	(5)	
Chiba Kogyo Bank	70	-	
Keiyo Bank	114	(2)	
MTFG	18	(2)	
UFJ Holdings	10	(4)	
Mizuho Holdings	36	(1)	
SMFG	24	(8)	
Resona Holdings	15	-	

\*Including 2 virtual branches





## **Composition of Stockholders**

Number of Units (1 unit = 1000 shares)

	Mar.	2002	Mar.	2003	Mar. 2004		
		Proportion		Proportion		Proportion	
National and local government	16	0.00%	24	0.00%	16	0.00%	
Financial institutions	479,694	57.22%	480,778	57.32%	456,147	54.38%	
Trust banks	177,550	21.18%	183,893	21.92%	204,934	24.43%	
Securities companies	14,533	1.74%	14,234	1.70%	8,819	1.05%	
Other companies	159,872	19.07%	149,173	17.79%	141,645	16.89%	
Foreign investors	62,476	7.45%	72,182	8.61%	113,317	13.51%	
Individuals and others*	121,757	14.52%	122,306	14.58%	118,886	14.17%	
Total	838,348	100.00%	838,697	100.00%	838,830	100.00%	

\*'Individuals and others' includes treasury stoks and stocks at Japan Securities Depository Center, Inc.

#### **Principal Stockholders**

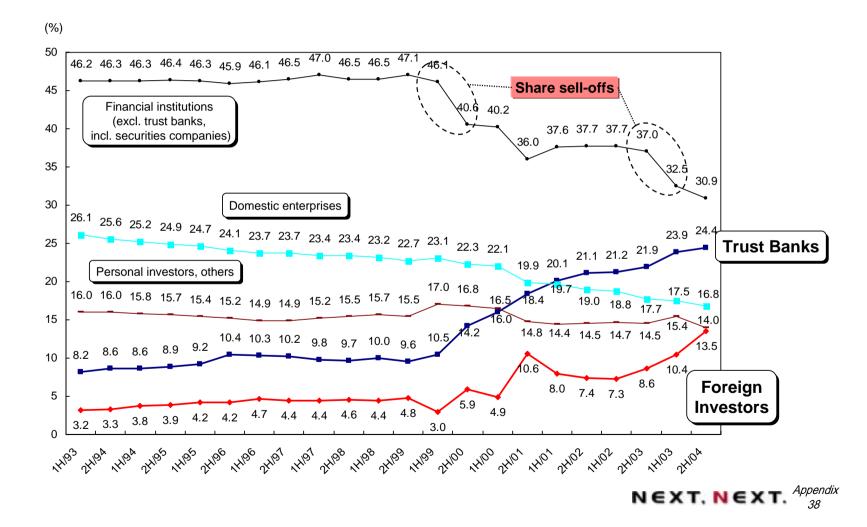
Number of shares (in thousands)

Mar. 2002	Mar. 2003		Mar. 2004		
	Shre- holdings		Shre- holdings		Shre- holdings
The Bank of Tokyo Mitsubishi	38,893	The Master Trust Bank of Japan (Trust Account)	39,166	Japan Trustee Services Bank (Trust Account)	71,813
UFJ Bank	38,893	The Bank of Tokyo Mitsubishi	38,893	The Master Trust Bank of Japan (Trust Account)	51,536
Nippon Life Insurance Company	30,670	UFJ Bank	38,893	The Bank of Tokyo Mitsubishi	38,893
UFJ Trust Bank (Trust Account A)	30,015	Japan Trustee Services Bank (Trust Account)	37,847	Nippon Life Insurance Company	29,691
Japan Trustee Services Bank (Trust Account)	29,259	Nippon Life Insurance Company	29,691	NIPPONKOA Insurance Company	28,905
NIPPONKOA Insurance Company	28,905	NIPPONKOA Insurance Company	28,905	The Dai-ichi Mutual Life Insurance Company	25,678
Mitsubushi Trust and Banking Co. (Trust Account)	28,107	The Dai-ichi Mutual Life Insurance Company	25,678	Meiji Yasuda Life Insurance Company	18,498
The Dai-ichi Mutual Life Insurance Company	25,678	Sumitomo Life Insurance Company	21,294	Chiba Bank Employees' Shareholding Association	15,767
Sumitomo Life Insurance Company	21,294	Meiji Life Insurance Company	19,079	Sumitomo Life Insurance Company	14,533
Meiji Life Insurance Company	19,079	Japan Trustee Services Bank (Trust Account)	18,780	UFJ Bank	12,893





# Changes in Composition of Stockholders





2004

May 21

## Recent News

Mar. 26 Dissolution of Chibagin General Management Co. Ltd. resolved Mar. 1 - 17 Sold ¥4.5 billion of "Chiba CLO Fund (Nanohana)" Contracted "Memorandum on Business Cooperation" with Japan Finance Corporation for Small Business Feb. 23 Contracted "Business Cooperation Agreements" with Development Bank of Japan Agreed on establishing "Revival Scheme for Regional Companies" activating SME Revival Fund Feb. 19 Feb. 5 Disclosed 3rd Quarter Results for FY 2003 Jan. 19 Started 'Chibagin Tax & Charges Payment service "Pay-easy"" 2003 Dec. 26 Started exchanging Chinese Yuan Nov. 21 Announced Interim Financial Results for FY 2003 Oct. 30 Issued ¥10 bil. of Callable Subordinated Bonds (Series 1) Established Regional Corporate Banking Dept., Corporate Strategy Support Team (within Credit Div.) Oct. 1 Also established Chiba Chuo Loan Plaza, Loan Centers in Matsudo, Tsudanuma, Urayasu and Ichihara. Jul. 16 -Sell-off of shares (37 mil. shares) Jul. 11 Dissolution of Chibagin Loan Business Support Co. Ltd. resolved Mav 22 Announced Financial Results for FY 2002 Closed Kobayashi Sub-branch (more closings followed: Okitsu Sub-branch in May, Kiyomidai Sub-branch in Apr. 18 June, Ohdonoi Sub-branch in July)

Announced Financial Results for FY 2003

- Apr. 1 Launch of the New Medium-Term Management Plan "100 Weeks of Innovation and Speed" Introduction of Executive Officer system, adoption of new personnel system, revision of headquarters (establishment of Credit Planning Div., Direct Channel Div.)
- Mar. 31 60th Anniversary of establishment ("Nanohana Venture Competition 2003" and "Tree-planting on Kinada Mountain" performed in March)
- Feb. Mar. Investor Meetings overseas
  - Jan. 23 Established Project Teams for the New Medium-Term Management Plan





Inquiries related to this presentation should be addressed to

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Investor Relations

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